

# PUBLIC UTILITIES

## Water & Sewer

### DESCRIPTION

The Water and Sewer Enterprise Fund accounts for the provision of water and sewer services to residents and businesses of Henrico County. All activities necessary to provide such services are accounted for in this fund, including construction, financing, and related debt service. The total cost of water and sewer services is funded by user charges and fees. No County taxes are used to support these services.

Henrico purchased all its water requirements from the City of Richmond prior to April, 2004. At that time, the Water Treatment Facility (WTF) opened and began providing water to customers, thereby, reducing the quantity of water the County purchases from the City. In addition to water services, the Department is responsible for the installation and maintenance of fire hydrants throughout the County.

Sanitary sewers are separate from storm water collection facilities in the County, and the Department of Public Utilities is responsible for all sanitary sewer services. The Henrico County Water Reclamation Facility (WRF) treats most of the County's wastewater, with a small amount treated by the City of Richmond. Portions of Goochland County, Hanover County and the City of Richmond are also served by the WRF.

### OBJECTIVES

- To provide adequate quantities of safe drinking water in compliance with State and Federal regulations and County standards, at equitable rates, and to others with whom the County has contracted to provide service.

### FISCAL YEAR 2020 SUMMARY

#### Annual Fiscal Plan

Description	FY18	FY19	FY20	Change
	Actual	Original	Proposed	19 to 20
Personnel	\$ 20,970,915	\$ 21,924,590	\$ 22,966,323	4.8%
Operation	42,926,645	42,305,712	43,638,992	3.2%
Capital	871,891	785,527	781,922	(0.5%)
Debt Service	20,170,115	27,402,027	29,298,024	6.9%
Total	\$ 84,939,566	\$ 92,417,856	\$ 96,685,261	4.6%

Personnel Complement	309	311 *	314 **	3
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\* Two positions were added in FY2018-19 -- one to restore a position for Wastewater Collections that was reallocated to the Cobbs Creek Project and the second new position was an engineer for the WRF and WTP.

\*\* Three positions were added for the Cobbs Creek project. Please note that one position was transferred to Water & Sewer from Solid Waste.

## PERFORMANCE MEASURES

	<u>FY18</u>	<u>FY19</u>	<u>FY20</u>	<u>Change 19 to 20</u>
<b>Workload Measures</b>				
Average No. of Fire Hydrants in Service	13,236	13,400	13,600	200
Miles of Water Mains	1,634	1,640	1,650	10
Miles of Sewer Mains	1,514	1,520	1,530	10
Number of Water Customers	98,527	99,500	100,500	1,000
Number of Sewer Customers	95,493	96,500	97,500	1,000

## OBJECTIVES (CONTINUED)

- To provide wastewater disposal in a manner consistent with State and Federal laws and regulations, V.P.D.E.S. permits and County standards, at equitable rates, and to others with whom the County has contracted to provide service.

## BUDGET HIGHLIGHTS

The Public Utilities' Water and Sewer Fund is an enterprise fund, supporting its operating and capital infrastructure expenditures with revenues derived from customer charges and water and sewer revenue bonds.

The Department provides water and wastewater services to approximately 94 percent of the County's citizens, including the delivery of clean drinking water, sewer disposal, street lighting, refuse management and recycling services. The Solid Waste and Street Lighting functions are discussed in greater detail in a separate narrative within this document.

Ensuring the efficient delivery of services to citizens has required a commitment to making necessary investments in the System's operations and critical water and sewer infrastructure. In addition, to address system demands resulting from consumer growth, Public Utilities performs capacity improvements that are consistent with the County's broader planning, and residential and commercial development objectives. The Department also engages in strategic, long-term infrastructure planning to ensure that citizens' and businesses' water and sewer capacity requirements are sufficiently met well into the future.

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## RESOURCES

In FY2019-20, projected operating resources of \$131,776,186 will support water and wastewater operations, reflecting an increase of 4.0 percent from the FY2018-19 adopted budget, and includes a proposed increase in water and sewer rates of \$2.88 per month for the median residential customer.

In addition to supporting operating requirements, resources must be sufficient to service debt, bond coverage requirements and future capital requirements within the five-year Capital Improvement Program. Due to the nature of the infrastructure maintained by the Water and Sewer Fund, consistent infrastructure maintenance and replacement must be planned on a multi-year basis, as opposed to the year-to-year analysis included in each budget cycle.

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On an annual basis, Public Utilities performs cash flow projections verifying that cash flows are sufficient to cover current and future operating costs, capital infrastructure improvements, debt service, and bond coverage requirements over a multi-year period. These projections are critical in ensuring that rate changes are sufficient for meeting all the obligations of the fund. The FY2019-20 budget adheres to that premise. Payments and transfers from the General Fund to Water and Sewer in FY2019-20 total \$1,928,921 for debt service costs related to the Elko Tract infrastructure improvements.

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### EXPENDITURES

The FY2019-20 budget of \$96,685,261 includes expenditures for personnel, operating, capital outlay, and debt service. Overall, the Water and Sewer operating budget is increasing by 4.6 percent, or \$4,267,405. This is primarily attributable to a \$1,895,997 increase to the debt service portion of the budget. A portion of the increase is driven by the personnel component, which totals \$22,966,323 and reflects an increase of \$1,041,733 or 4.8 percent. This increase is primarily attributable to the budgeting of a raise, benefit adjustments as well as the movement of one vacant position from the Solid Waste to Water & Sewer personnel complement. This vacant position was reclassified and assigned to the Cobbs Creek Reservoir project. The operating component increased by \$1,333,280 or 3.2 percent when compared to the prior fiscal year. This increase is primarily due to rising costs associated with repairing water main breaks and the hydrant maintenance program. The capital component reflects a decrease of \$3,605 or 0.5 percent when compared to the prior fiscal year.

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### DEBT SERVICE REQUIREMENTS

Projected debt service expenditures of \$29,298,024 represents a net increase of \$1,895,997 or 6.9 percent when compared to the approved FY2018-19 budget. The debt service in the FY2019-20 budget is based on existing debt service plus costs associated with an anticipated \$74.0 million debt issuance in the second half of FY2019-20.

The debt service budget will fully fund requirements arising from the Water and Sewer Fund's outstanding debt, which on June 30, 2018 was \$368,705,000. According to bond covenants for outstanding debt, the Water and Sewer Fund must ensure that net operating revenues be at least 1.25 times the Fund's debt service requirements. In the year that ended June 30, 2018, this coverage equaled 2.80 times the debt service requirements. (Source: FY2017-18 Henrico County Comprehensive Annual Financial Report.)

Debt service expenditures, in total, represent 30.8 percent of the FY2019-20 Water & Sewer budget. As a note, this is a much higher percentage than what is seen in the General Fund (target of 7.75 percent of General Fund expenditures) and is representative of another difference between the County's General Fund and the Water and Sewer Enterprise Fund.

It should be noted that the five-year Capital Improvement Program for the Water and Sewer fund totals \$299,400,000. This amount represents 20.6 percent of the total County five-year Capital Improvement Program. However, when looking at the County's FY2018-19 operating budget, the Water and Sewer fund represents 7.3 percent of approved expenditures. The difference between the relative proportion required for Water and Sewer in the capital budget as opposed to the operating budget is indicative of the significant infrastructure maintenance and replacement requirements that are present in this department.

The FY2019-20 budget for the Department of Public Utilities continues to plan for infrastructure improvement and replacement, meet all debt service coverage requirements, and cover all known fixed operational cost increases. Because of the continued emphasis on multi-year planning and strong financial policies, the County of Henrico

*Public Utilities - Water & Sewer*

Department of Public Utilities possesses AAA bond ratings from two of the top three rating agencies, one of only a few public utilities in the United States to possess two AAA bond ratings.

Historical Depiction of Fund Equity (Outside of Restricted Equity for Accounts Receivable, and Debt Service Coverage Requirements):

At the end of each year, the annual audit offers a depiction of fund equity that is available largely for future-year infrastructure improvements in the Capital Improvement Program. For the past five years, this unrestricted fund equity has been noted as follows:

FY14: \$ 24,886,066

FY15: \$ 55,689,150

FY16: \$ 84,663,117

FY17: \$ 101,851,492

FY18: \$ 140,813,367

(Source: Annual Audit of the Water and Sewer Enterprise Fund, Respective Fiscal Year.)



**Department Operating Budget  
Henrico County, Virginia  
FY2019-20  
PUBLIC UTILITIES - WATER & SEWER**

Account Description	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50100 Full-Time Salaries and Wages - Regular	13,759,385	15,077,935	15,659,550	581,615	3.9%
50101 Full-Time Salaries and Wages - Overtime	1,893,315	1,165,058	1,165,058	0	0.0%
50104 Temporary Salaries and Wages - Regular	130,628	47,394	100,394	53,000	111.8%
50107 27th Pay Adjustment	-17,541	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	20,860	18,507	33,205	14,698	79.4%
50109 Vacancy Savings	0	-360,115	-372,065	-11,950	-3.3%
50110 FICA	1,163,507	1,245,058	1,293,318	48,260	3.9%
50111 Retirement VRS	1,767,560	2,003,861	2,081,156	77,295	3.9%
50112 Hospital/Medical Plans	2,075,491	2,529,370	2,800,566	271,196	10.7%
50113 Group Insurance - Life (VRS)	177,510	197,522	205,141	7,619	3.9%
50114 Unemployment Insurance	200	0	0	0	0.0%
50200 Medical Services	1,219	2,299	2,299	0	0.0%
50202 Accounting And Auditing Services	48,901	50,000	50,000	0	0.0%
50204 Engineering/Architectural Services	445,919	756,500	701,171	-55,329	-7.3%
50209 Other Professional Services	2,176,979	2,254,870	2,254,870	0	0.0%
50210 Maintenance and Repairs	2,445,479	3,192,598	3,233,382	40,784	1.3%
50211 Maintenance Service Contracts	720,966	881,005	869,291	-11,714	-1.3%
50212 Vehicle Repair	453,499	447,017	469,317	22,300	5.0%
50220 Lease/Rent Of Equipment	102,490	106,321	111,896	5,575	5.2%
50221 Lease/Rent Of Buildings	111,337	111,337	111,337	0	0.0%
50230 Temporary Help Service Fees	38,285	19,688	17,424	-2,264	-11.5%
50240 Printing and Binding	5,556	19,555	14,555	-5,000	-25.6%
50250 Advertising	2,164	13,206	6,706	-6,500	-49.2%
50260 Laundry and Dry Cleaning	11,300	11,376	11,376	0	0.0%
50270 Other Contractual Services	8,751,958	8,205,553	8,930,691	725,138	8.8%
50280 Janitorial	114,054	133,794	135,566	1,772	1.3%

<b>Account Description</b>		<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50285	Landscaping	233,526	201,854	232,728	30,874	15.3%
50286	Weed and Pest Control	6,070	10,896	7,552	-3,344	-30.7%
50290	Purchase of Services from Other Governments	15,032,378	13,105,498	13,556,900	451,402	3.4%
50300	Information Technology	710,000	710,000	710,000	0	0.0%
50310	Automotive/Motor Pool	871,024	904,275	920,671	16,396	1.8%
50400	Electric Services	5,021,664	4,958,417	5,029,210	70,793	1.4%
50401	Heating Services	173,472	241,444	201,444	-40,000	-16.6%
50402	Water Service	109,130	116,786	116,786	0	0.0%
50403	Sewer Service	6,218	1,925	6,925	5,000	259.7%
50404	Refuse Service	282,545	360,500	310,500	-50,000	-13.9%
50410	Postal Services	339,798	314,005	342,090	28,085	8.9%
50412	Telecommunications	324,793	360,726	364,318	3,592	1.0%
50420	Insurance	452,535	299,100	455,000	155,900	52.1%
50421	Insurance - Workers' Compensation	290,752	189,000	239,000	50,000	26.5%
50430	Mileage	12	1,600	1,600	0	0.0%
50431	Education and Training	53,815	86,500	85,765	-735	-0.8%
50450	Dues And Association Memberships	96,832	163,541	163,541	0	0.0%
50451	Claims And Contingencies - County	12,309	7,196	11,500	4,304	59.8%
50452	Bad Debt Expense	630,573	520,133	575,000	54,867	10.5%
50453	Freight Charges	44,828	49,503	50,830	1,327	2.7%
50455	Tuition	12,367	0	0	0	0.0%
50457	Road Repairs	912,138	608,300	825,764	217,464	35.7%
50459	Other Charges Miscellaneous	3,956	4,825	6,875	2,050	42.5%
50460	Environmental Expenses	9,736	19,102	18,142	-960	-5.0%
50483	Amortization of Other Assets	224,495	0	0	0	0.0%
50500	Office Supplies	85,760	93,613	99,493	5,880	6.3%
50501	Food Supplies and Food Service Supplies	3,672	18,901	11,521	-7,380	-39.0%
50503	Medical and Laboratory Supplies	183,822	193,870	202,490	8,620	4.4%
50504	Laundry, Housekeeping, and Janitorial Supplies	36,947	35,888	34,612	-1,276	-3.6%

<b>Account Description</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50506 Repair and Maintenance Supplies	1,793,653	1,732,367	1,796,367	64,000	3.7%
50507 Gasoline	111,494	158,716	130,000	-28,716	-18.1%
50508 Diesel Fuel	38,144	85,620	57,120	-28,500	-33.3%
50509 Vehicle and Powered Equipment Supplies	100,392	189,550	189,550	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	150,978	107,158	129,726	22,568	21.1%
50512 Books and Subscriptions	3,184	4,449	4,449	0	0.0%
50513 Educational and Recreational Supplies	8	124	124	0	0.0%
50514 Other Operating Supplies	33,082	42,493	42,513	20	0.0%
50515 Road Materials	217,452	178,500	178,500	0	0.0%
50516 Chemicals	3,974,264	4,058,006	4,091,693	33,687	0.8%
50517 Small Tools	78,597	67,212	83,812	16,600	24.7%
50521 Computer Software	61,607	75,000	75,000	0	0.0%
50801 Machinery and Equipment-New \$5000 and Over	52,955	48,300	78,452	30,152	62.4%
50802 Furniture and Fixtures-New \$5000 and Over	0	0	28,000	28,000	100.0%
50804 Motor Vehicles and Equipment-New \$5000 and Over	0	44,000	0	-44,000	-100.0%
50805 Computer Equipment-New \$5000 and Over	0	6,600	25,300	18,700	283.3%
50811 Machinery and Equipment-New Less Than \$5000	4,030	8,000	11,000	3,000	37.5%
50812 Furniture and Fixtures-New Less Than \$5000	0	0	4,500	4,500	100.0%
50813 Telecommunications Equipment-New Less Than \$5000	100	0	0	0	0.0%
50815 Computer Equipment-New Less Than \$5000	0	9,000	0	-9,000	-100.0%
50821 Machinery and Equipment-Replacement \$5000 and Over	55,848	54,100	76,025	21,925	40.5%
50824 Motor Vehicles and Equipment-Replacement \$5000 and Over	545,388	390,000	314,000	-76,000	-19.5%
50825 Computer Equipment-Replacement \$5000 and Over	5,598	0	8,295	8,295	100.0%
50831 Machinery and Equipment-Replacement Less Than \$5000	5,033	64,450	90,340	25,890	40.2%
50833 Telecommunications Equipment-Replacement Less Than \$5000	764	0	0	0	0.0%
50835 Computer Equipment-Replacement Less Than \$5000	202,175	161,077	146,010	-15,067	-9.4%
50890 Recommended Adjustments	-666,849	0	0	0	0.0%
50900 Principal	9,460,000	12,360,000	12,840,000	480,000	3.9%
50901 Interest	12,068,660	15,042,027	16,458,024	1,415,997	9.4%

<b>Account Description</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50902 Other Debt Service Costs	0	320,495	320,495	0	0.0%
50903 Amortization Of Bond Discount	-1,358,545	-320,495	-320,495	0	0.0%
50911 Interdepartmental Billings	-4,564,634	-4,176,000	-4,640,000	-464,000	-11.1%
<b>Total Department</b>	<b>84,939,566</b>	<b>92,417,856</b>	<b>96,685,261</b>	<b>4,267,405</b>	<b>4.6%</b>





**Operating Line Item Budget By Cost Center**  
**Henrico County, Virginia**  
**FY2019-20**  
**PUBLIC UTILITIES - WATER & SEWER**

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
<b>31101 Administration</b>					
50100 Full-Time Salaries and Wages - Regular	478,940	467,335	479,853	12,518	2.7%
50107 27th Pay Adjustment	-10,536	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	167	200	210	10	5.0%
50109 Vacancy Savings	0	-360,115	-372,065	-11,950	-3.3%
50110 FICA	41,692	34,631	35,420	789	2.3%
50111 Retirement VRS	58,655	62,109	63,773	1,664	2.7%
50112 Hospital/Medical Plans	49,842	48,798	53,514	4,716	9.7%
50113 Group Insurance - Life (VRS)	5,906	6,122	6,286	164	2.7%
50204 Engineering/Architectural Services	111,703	97,500	20,000	-77,500	-79.5%
50209 Other Professional Services	2,149,870	2,224,870	2,224,870	0	0.0%
50220 Lease/Rent Of Equipment	4,558	3,393	4,600	1,207	35.6%
50221 Lease/Rent Of Buildings	28,600	28,600	28,600	0	0.0%
50230 Temporary Help Service Fees	4,415	0	0	0	0.0%
50240 Printing and Binding	416	500	800	300	60.0%
50250 Advertising	2,057	10,000	4,000	-6,000	-60.0%
50270 Other Contractual Services	93,904	260,900	220,000	-40,900	-15.7%
50290 Purchase of Services from Other Governments	14,065,893	12,180,498	12,631,900	451,402	3.7%
50310 Automotive/Motor Pool	8,284	8,160	8,620	460	5.6%
50410 Postal Services	39,071	16,455	41,000	24,545	149.2%
50412 Telecommunications	4,119	5,794	5,794	0	0.0%
50420 Insurance	452,535	299,100	455,000	155,900	52.1%
50421 Insurance - Workers' Compensation	290,752	189,000	239,000	50,000	26.5%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50430 Mileage	0	90	90	0	0.0%
50431 Education and Training	10,662	2,000	10,700	8,700	435.0%
50450 Dues And Association Memberships	12,670	27,679	27,679	0	0.0%
50500 Office Supplies	2,241	3,200	3,200	0	0.0%
50501 Food Supplies and Food Service Supplies	979	1,360	1,360	0	0.0%
50512 Books and Subscriptions	518	161	161	0	0.0%
50514 Other Operating Supplies	30	0	0	0	0.0%
50801 Machinery and Equipment-New \$5000 and Over	52,955	48,300	78,452	30,152	62.4%
50802 Furniture and Fixtures-New \$5000 and Over	0	0	28,000	28,000	100.0%
50804 Motor Vehicles and Equipment-New \$5000 and Over	0	44,000	0	-44,000	-100.0%
50805 Computer Equipment-New \$5000 and Over	0	6,600	25,300	18,700	283.3%
50811 Machinery and Equipment-New Less Than \$5000	4,030	8,000	11,000	3,000	37.5%
50812 Furniture and Fixtures-New Less Than \$5000	0	0	4,500	4,500	100.0%
50815 Computer Equipment-New Less Than \$5000	0	9,000	0	-9,000	-100.0%
50821 Machinery and Equipment-Replacement \$5000 and Over	55,848	54,100	76,025	21,925	40.5%
50824 Motor Vehicles and Equipment-Replacement \$5000 and Over	545,388	390,000	314,000	-76,000	-19.5%
50825 Computer Equipment-Replacement \$5000 and Over	5,598	0	8,295	8,295	100.0%
50831 Machinery and Equipment-Replacement Less Than \$5000	5,033	64,450	90,340	25,890	40.2%
50835 Computer Equipment-Replacement Less Than \$5000	202,175	161,077	146,010	-15,067	-9.4%
50890 Recommended Adjustments	-666,849	0	0	0	0.0%
50911 Interdepartmental Billings	-143,000	-143,000	-143,000	0	0.0%
<b>Total Cost Center</b>	<b>17,969,121</b>	<b>16,260,867</b>	<b>16,833,287</b>	<b>572,420</b>	<b>3.5%</b>
<b>31102 Systems Support</b>					
50100 Full-Time Salaries and Wages - Regular	402,755	417,166	424,519	7,353	1.8%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50101 Full-Time Salaries and Wages - Overtime	11,835	0	0	0	0.0%
50110 FICA	30,718	31,912	32,476	564	1.8%
50111 Retirement VRS	49,985	55,442	56,419	977	1.8%
50112 Hospital/Medical Plans	37,004	48,798	53,514	4,716	9.7%
50113 Group Insurance - Life (VRS)	5,033	5,465	5,563	98	1.8%
50211 Maintenance Service Contracts	458,127	470,042	482,215	12,173	2.6%
50240 Printing and Binding	0	500	500	0	0.0%
50270 Other Contractual Services	332,018	294,000	332,000	38,000	12.9%
50300 Information Technology	710,000	710,000	710,000	0	0.0%
50310 Automotive/Motor Pool	54	500	500	0	0.0%
50412 Telecommunications	7,310	14,880	14,880	0	0.0%
50430 Mileage	0	85	85	0	0.0%
50431 Education and Training	4,096	5,300	5,300	0	0.0%
50450 Dues And Association Memberships	700	700	700	0	0.0%
50453 Freight Charges	315	500	500	0	0.0%
50500 Office Supplies	1,997	2,000	2,000	0	0.0%
50512 Books and Subscriptions	0	200	200	0	0.0%
50514 Other Operating Supplies	28,129	30,000	30,000	0	0.0%
50521 Computer Software	61,607	75,000	75,000	0	0.0%
50813 Telecommunications Equipment-New Less Than \$5000	100	0	0	0	0.0%
50833 Telecommunications Equipment- Replacement Less Than \$5000	50	0	0	0	0.0%
50911 Interdepartmental Billings	-98,000	-98,000	-98,000	0	0.0%
<b>Total Cost Center</b>	<b>2,043,833</b>	<b>2,064,490</b>	<b>2,128,371</b>	<b>63,881</b>	<b>3.1%</b>
<b>31201 Accounting</b>					
50100 Full-Time Salaries and Wages - Regular	274,021	336,263	338,625	2,362	0.7%
50101 Full-Time Salaries and Wages - Overtime	70	0	0	0	0.0%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50104 Temporary Salaries and Wages - Regular	15,117	0	0	0	0.0%
50107 27th Pay Adjustment	-5,293	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	362	672	872	200	29.8%
50110 FICA	20,827	25,724	25,751	27	0.1%
50111 Retirement VRS	35,545	44,689	45,004	315	0.7%
50112 Hospital/Medical Plans	32,945	40,665	44,595	3,930	9.7%
50113 Group Insurance - Life (VRS)	3,579	4,405	4,436	31	0.7%
50202 Accounting And Auditing Services	48,901	50,000	50,000	0	0.0%
50220 Lease/Rent Of Equipment	-12,582	0	0	0	0.0%
50221 Lease/Rent Of Buildings	18,850	18,850	18,850	0	0.0%
50230 Temporary Help Service Fees	6,084	0	0	0	0.0%
50310 Automotive/Motor Pool	0	85	85	0	0.0%
50412 Telecommunications	1,176	1,200	1,200	0	0.0%
50431 Education and Training	913	200	500	300	150.0%
50450 Dues And Association Memberships	414	440	440	0	0.0%
50451 Claims And Contingencies - County	12,309	7,196	11,500	4,304	59.8%
50483 Amortization of Other Assets	224,495	0	0	0	0.0%
50500 Office Supplies	2,237	3,000	3,000	0	0.0%
50512 Books and Subscriptions	100	100	100	0	0.0%
50900 Principal	9,460,000	12,360,000	12,840,000	480,000	3.9%
50901 Interest	12,068,660	15,042,027	16,458,024	1,415,997	9.4%
50902 Other Debt Service Costs	0	320,495	320,495	0	0.0%
50903 Amortization Of Bond Discount	-1,358,545	-320,495	-320,495	0	0.0%
50911 Interdepartmental Billings	-77,000	-77,000	-77,000	0	0.0%
<b>Total Cost Center</b>	<b>20,773,185</b>	<b>27,858,516</b>	<b>29,765,982</b>	<b>1,907,466</b>	<b>6.8%</b>

### 31202 Customer Service Billing/Collection

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50100 Full-Time Salaries and Wages - Regular	732,974	796,172	769,858	-26,314	-3.3%
50101 Full-Time Salaries and Wages - Overtime	26,761	6,240	6,240	0	0.0%
50104 Temporary Salaries and Wages - Regular	43,703	0	43,000	43,000	100.0%
50107 27th Pay Adjustment	-10,489	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	1,617	1,666	2,472	806	48.4%
50110 FICA	57,649	61,384	62,662	1,278	2.1%
50111 Retirement VRS	93,310	105,812	102,314	-3,498	-3.3%
50112 Hospital/Medical Plans	145,150	162,660	178,380	15,720	9.7%
50113 Group Insurance - Life (VRS)	9,347	10,430	10,085	-345	-3.3%
50114 Unemployment Insurance	146	0	0	0	0.0%
50209 Other Professional Services	27,109	30,000	30,000	0	0.0%
50210 Maintenance and Repairs	0	83	0	-83	-100.0%
50220 Lease/Rent Of Equipment	1,544	1,800	1,800	0	0.0%
50221 Lease/Rent Of Buildings	29,999	29,999	29,999	0	0.0%
50230 Temporary Help Service Fees	7,163	0	0	0	0.0%
50240 Printing and Binding	3,132	16,300	11,000	-5,300	-32.5%
50270 Other Contractual Services	4,113	4,800	4,800	0	0.0%
50290 Purchase of Services from Other Governments	806,485	765,000	765,000	0	0.0%
50310 Automotive/Motor Pool	0	50	50	0	0.0%
50410 Postal Services	300,541	296,335	300,000	3,665	1.2%
50412 Telecommunications	6,368	8,048	8,048	0	0.0%
50431 Education and Training	0	800	800	0	0.0%
50450 Dues And Association Memberships	900	900	900	0	0.0%
50452 Bad Debt Expense	630,573	520,133	575,000	54,867	10.5%
50500 Office Supplies	43,970	37,719	43,719	6,000	15.9%
50512 Books and Subscriptions	156	195	195	0	0.0%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50513 Educational and Recreational Supplies	8	124	124	0	0.0%
50911 Interdepartmental Billings	-230,000	-230,000	-230,000	0	0.0%
<b>Total Cost Center</b>	<b>2,732,229</b>	<b>2,626,650</b>	<b>2,716,446</b>	<b>89,796</b>	<b>3.4%</b>
<b>31203 Meter Reading/Service</b>					
50100 Full-Time Salaries and Wages - Regular	322,399	332,389	341,993	9,604	2.9%
50101 Full-Time Salaries and Wages - Overtime	71,462	10,000	10,000	0	0.0%
50104 Temporary Salaries and Wages - Regular	16,027	20,200	20,200	0	0.0%
50107 27th Pay Adjustment	-51	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	158	158	166	8	5.1%
50110 FICA	30,523	27,738	28,473	735	2.6%
50111 Retirement VRS	41,846	44,175	45,451	1,276	2.9%
50112 Hospital/Medical Plans	52,578	73,197	80,271	7,074	9.7%
50113 Group Insurance - Life (VRS)	4,214	4,354	4,480	126	2.9%
50210 Maintenance and Repairs	0	488	488	0	0.0%
50310 Automotive/Motor Pool	49,366	44,429	50,846	6,417	14.4%
50404 Refuse Service	31	0	0	0	0.0%
50412 Telecommunications	9,560	11,208	14,280	3,072	27.4%
50504 Laundry, Housekeeping, and Janitorial Supplies	152	100	100	0	0.0%
50506 Repair and Maintenance Supplies	2,345	2,500	2,500	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	1,081	3,633	3,633	0	0.0%
50514 Other Operating Supplies	82	0	0	0	0.0%
50517 Small Tools	523	1,400	1,400	0	0.0%
50833 Telecommunications Equipment- Replacement Less Than \$5000	50	0	0	0	0.0%
<b>Total Cost Center</b>	<b>602,346</b>	<b>575,969</b>	<b>604,281</b>	<b>28,312</b>	<b>4.9%</b>
<b>31204 Meter Repair and Replacement</b>					
50100 Full-Time Salaries and Wages - Regular	160,480	163,947	167,291	3,344	2.0%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50101 Full-Time Salaries and Wages - Overtime	14,430	7,000	7,000	0	0.0%
50107 27th Pay Adjustment	1,498	0	0	0	0.0%
50110 FICA	13,163	13,078	13,334	256	2.0%
50111 Retirement VRS	20,835	21,789	22,233	444	2.0%
50112 Hospital/Medical Plans	24,862	32,532	35,676	3,144	9.7%
50113 Group Insurance - Life (VRS)	2,098	2,148	2,192	44	2.0%
50210 Maintenance and Repairs	250	910	910	0	0.0%
50230 Temporary Help Service Fees	1,843	0	0	0	0.0%
50310 Automotive/Motor Pool	29,767	29,767	30,660	893	3.0%
50412 Telecommunications	766	0	0	0	0.0%
50453 Freight Charges	2,113	3,000	3,000	0	0.0%
50500 Office Supplies	348	0	0	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	76	166	166	0	0.0%
50506 Repair and Maintenance Supplies	15,736	15,600	15,600	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	2,303	1,618	2,350	732	45.2%
50517 Small Tools	1,358	2,000	3,000	1,000	50.0%
<b>Total Cost Center</b>	<b>291,926</b>	<b>293,555</b>	<b>303,412</b>	<b>9,857</b>	<b>3.4%</b>
<b>31301 Administration - OPS</b>					
50100 Full-Time Salaries and Wages - Regular	346,074	385,035	410,196	25,161	6.5%
50101 Full-Time Salaries and Wages - Overtime	8,371	20,000	20,000	0	0.0%
50104 Temporary Salaries and Wages - Regular	4,293	0	0	0	0.0%
50107 27th Pay Adjustment	316	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	19	537	159	-378	-70.4%
50110 FICA	26,600	30,985	32,910	1,925	6.2%
50111 Retirement VRS	44,791	51,172	54,515	3,343	6.5%
50112 Hospital/Medical Plans	43,631	56,931	62,433	5,502	9.7%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50113 Group Insurance - Life (VRS)	4,553	5,044	5,374	330	6.5%
50200 Medical Services	30	0	0	0	0.0%
50210 Maintenance and Repairs	16,967	17,000	17,000	0	0.0%
50211 Maintenance Service Contracts	1,941	6,100	6,100	0	0.0%
50220 Lease/Rent Of Equipment	4,995	5,700	5,700	0	0.0%
50240 Printing and Binding	1,610	1,700	1,700	0	0.0%
50250 Advertising	0	750	250	-500	-66.7%
50270 Other Contractual Services	168,874	138,000	138,000	0	0.0%
50280 Janitorial	37,815	41,500	39,500	-2,000	-4.8%
50285 Landscaping	8,074	7,500	7,500	0	0.0%
50286 Weed and Pest Control	410	536	536	0	0.0%
50310 Automotive/Motor Pool	10,674	10,681	10,878	197	1.8%
50400 Electric Services	72,433	75,000	75,000	0	0.0%
50401 Heating Services	20,829	55,000	30,000	-25,000	-45.5%
50402 Water Service	4,242	4,200	4,200	0	0.0%
50403 Sewer Service	4,571	0	5,000	5,000	100.0%
50404 Refuse Service	1,575	1,300	1,300	0	0.0%
50412 Telecommunications	24,866	89,472	59,472	-30,000	-33.5%
50430 Mileage	0	50	50	0	0.0%
50431 Education and Training	10,740	39,800	27,800	-12,000	-30.2%
50450 Dues And Association Memberships	1,000	2,185	2,185	0	0.0%
50453 Freight Charges	1,262	2,400	2,400	0	0.0%
50459 Other Charges Miscellaneous	951	975	975	0	0.0%
50500 Office Supplies	13,467	16,700	16,700	0	0.0%
50501 Food Supplies and Food Service Supplies	577	712	712	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	5,268	5,800	5,800	0	0.0%



<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50506 Repair and Maintenance Supplies	3,881	4,095	4,095	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	520	552	552	0	0.0%
50512 Books and Subscriptions	0	500	500	0	0.0%
50514 Other Operating Supplies	1,199	500	500	0	0.0%
50517 Small Tools	51	166	166	0	0.0%
50911 Interdepartmental Billings	-9,712	-5,000	-5,000	0	0.0%
<b>Total Cost Center</b>	<b>887,758</b>	<b>1,073,578</b>	<b>1,045,158</b>	<b>-28,420</b>	<b>-2.6%</b>
<b>31302 Warehouse</b>					
50100 Full-Time Salaries and Wages - Regular	97,903	97,195	99,772	2,577	2.7%
50101 Full-Time Salaries and Wages - Overtime	12,923	13,000	13,000	0	0.0%
50107 27th Pay Adjustment	368	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	317	317	332	15	4.7%
50110 FICA	7,971	8,430	8,627	197	2.3%
50111 Retirement VRS	12,352	12,917	13,259	342	2.6%
50112 Hospital/Medical Plans	18,629	24,399	26,757	2,358	9.7%
50113 Group Insurance - Life (VRS)	1,244	1,274	1,307	33	2.6%
50200 Medical Services	0	150	150	0	0.0%
50210 Maintenance and Repairs	0	166	166	0	0.0%
50212 Vehicle Repair	3,229	1,500	1,500	0	0.0%
50220 Lease/Rent Of Equipment	1,452	1,560	1,560	0	0.0%
50310 Automotive/Motor Pool	5,714	5,714	5,588	-126	-2.2%
50412 Telecommunications	1,569	0	0	0	0.0%
50453 Freight Charges	2,994	3,000	3,000	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	0	250	250	0	0.0%
50506 Repair and Maintenance Supplies	500	500	500	0	0.0%
50507 Gasoline	211	0	0	0	0.0%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50509 Vehicle and Powered Equipment Supplies	0	350	350	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	402	869	869	0	0.0%
50514 Other Operating Supplies	15	0	0	0	0.0%
50517 Small Tools	83	83	83	0	0.0%
50911 Interdepartmental Billings	-1,447	0	0	0	0.0%
<b>Total Cost Center</b>	<b>166,429</b>	<b>171,674</b>	<b>177,070</b>	<b>5,396</b>	<b>3.1%</b>
<b>31303 Pumping</b>					
50100 Full-Time Salaries and Wages - Regular	972,397	1,091,898	1,089,650	-2,248	-0.2%
50101 Full-Time Salaries and Wages - Overtime	268,859	132,000	132,000	0	0.0%
50107 27th Pay Adjustment	-28,068	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	997	1,354	2,128	774	57.2%
50110 FICA	89,992	93,628	93,456	-172	-0.2%
50111 Retirement VRS	118,460	145,113	144,814	-299	-0.2%
50112 Hospital/Medical Plans	178,184	211,458	231,894	20,436	9.7%
50113 Group Insurance - Life (VRS)	11,980	14,304	14,274	-30	-0.2%
50200 Medical Services	69	300	300	0	0.0%
50210 Maintenance and Repairs	414,322	284,600	303,600	19,000	6.7%
50211 Maintenance Service Contracts	8,257	18,560	18,560	0	0.0%
50212 Vehicle Repair	29,535	13,700	18,000	4,300	31.4%
50220 Lease/Rent Of Equipment	4,846	3,900	3,900	0	0.0%
50270 Other Contractual Services	4,303,436	4,033,000	4,048,000	15,000	0.4%
50285 Landscaping	83,104	69,000	76,000	7,000	10.1%
50310 Automotive/Motor Pool	107,464	109,246	110,710	1,464	1.3%
50400 Electric Services	2,022,422	2,055,000	2,105,000	50,000	2.4%
50401 Heating Services	4,133	3,465	3,465	0	0.0%
50402 Water Service	52,305	40,000	40,000	0	0.0%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50404 Refuse Service	21,378	22,000	22,000	0	0.0%
50412 Telecommunications	111,373	73,000	110,500	37,500	51.4%
50431 Education and Training	-71	0	0	0	0.0%
50453 Freight Charges	5,659	6,089	6,089	0	0.0%
50459 Other Charges Miscellaneous	588	1,547	1,547	0	0.0%
50500 Office Supplies	-70	0	0	0	0.0%
50501 Food Supplies and Food Service Supplies	908	1,040	1,040	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	7,411	3,850	4,300	450	11.7%
50506 Repair and Maintenance Supplies	228,003	241,000	241,000	0	0.0%
50507 Gasoline	3,753	15,000	7,500	-7,500	-50.0%
50508 Diesel Fuel	38,134	47,220	42,220	-5,000	-10.6%
50509 Vehicle and Powered Equipment Supplies	84,449	170,700	170,700	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	13,793	10,462	16,964	6,502	62.1%
50514 Other Operating Supplies	0	1,250	1,250	0	0.0%
50516 Chemicals	5,559	50,000	11,000	-39,000	-78.0%
50517 Small Tools	6,506	6,140	6,140	0	0.0%
50911 Interdepartmental Billings	-934	0	0	0	0.0%
<b>Total Cost Center</b>	<b>9,169,133</b>	<b>8,969,824</b>	<b>9,078,001</b>	<b>108,177</b>	<b>1.2%</b>
<b>31304 Water Transmission and Distribution</b>					
50100 Full-Time Salaries and Wages - Regular	1,198,953	1,325,119	1,360,773	35,654	2.7%
50101 Full-Time Salaries and Wages - Overtime	437,148	285,000	285,000	0	0.0%
50107 27th Pay Adjustment	8,712	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	1,131	1,734	1,745	11	0.6%
50110 FICA	117,736	123,174	125,901	2,727	2.2%
50111 Retirement VRS	154,355	176,109	180,848	4,739	2.7%
50112 Hospital/Medical Plans	239,308	284,655	312,165	27,510	9.7%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50113 Group Insurance - Life (VRS)	15,470	17,359	17,827	468	2.7%
50114 Unemployment Insurance	54	0	0	0	0.0%
50200 Medical Services	423	830	830	0	0.0%
50210 Maintenance and Repairs	1,057	2,400	2,400	0	0.0%
50212 Vehicle Repair	204,809	156,000	174,000	18,000	11.5%
50220 Lease/Rent Of Equipment	24,479	24,500	24,500	0	0.0%
50270 Other Contractual Services	1,578,963	1,100,000	1,713,000	613,000	55.7%
50290 Purchase of Services from Other Governments	160,000	160,000	160,000	0	0.0%
50310 Automotive/Motor Pool	190,635	199,477	204,998	5,521	2.8%
50404 Refuse Service	111,627	150,000	120,000	-30,000	-20.0%
50412 Telecommunications	16,537	0	0	0	0.0%
50431 Education and Training	-200	0	0	0	0.0%
50453 Freight Charges	720	720	720	0	0.0%
50457 Road Repairs	825,838	522,000	739,464	217,464	41.7%
50501 Food Supplies and Food Service Supplies	0	5,200	5,200	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	5,077	3,200	3,200	0	0.0%
50506 Repair and Maintenance Supplies	489,806	350,000	400,000	50,000	14.3%
50507 Gasoline	38,397	55,000	45,000	-10,000	-18.2%
50509 Vehicle and Powered Equipment Supplies	1,364	2,500	2,500	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	41,150	20,815	29,640	8,825	42.4%
50514 Other Operating Supplies	240	0	0	0	0.0%
50515 Road Materials	182,089	135,000	135,000	0	0.0%
50516 Chemicals	740	850	850	0	0.0%
50517 Small Tools	39,022	20,300	33,000	12,700	62.6%
50911 Interdepartmental Billings	-131,782	0	0	0	0.0%
<b>Total Cost Center</b>	<b>5,953,858</b>	<b>5,121,942</b>	<b>6,078,561</b>	<b>956,619</b>	<b>18.7%</b>

Cost Center		Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
<b>31305 Wastewater Collection</b>						
50100	Full-Time Salaries and Wages - Regular	982,468	1,204,117	1,212,313	8,196	0.7%
50101	Full-Time Salaries and Wages - Overtime	536,293	346,000	346,000	0	0.0%
50107	27th Pay Adjustment	6,655	0	0	0	0.0%
50108	Hybrid Disability Prgm (Prev Wage Adj)	1,556	2,291	11,730	9,439	412.0%
50110	FICA	112,611	118,549	119,210	661	0.6%
50111	Retirement VRS	126,510	160,027	161,116	1,089	0.7%
50112	Hospital/Medical Plans	164,123	268,390	294,327	25,937	9.7%
50113	Group Insurance - Life (VRS)	12,623	15,773	15,881	108	0.7%
50200	Medical Services	472	519	519	0	0.0%
50210	Maintenance and Repairs	5,886	975	975	0	0.0%
50212	Vehicle Repair	197,796	239,218	239,218	0	0.0%
50220	Lease/Rent Of Equipment	7,741	11,000	11,000	0	0.0%
50270	Other Contractual Services	726,852	641,500	605,000	-36,500	-5.7%
50286	Weed and Pest Control	0	4,000	0	-4,000	-100.0%
50310	Automotive/Motor Pool	124,691	135,729	128,350	-7,379	-5.4%
50404	Refuse Service	111,627	150,000	130,000	-20,000	-13.3%
50412	Telecommunications	9,316	0	0	0	0.0%
50431	Education and Training	-129	0	0	0	0.0%
50453	Freight Charges	600	600	600	0	0.0%
50457	Road Repairs	86,300	86,300	86,300	0	0.0%
50501	Food Supplies and Food Service Supplies	0	7,100	0	-7,100	-100.0%
50504	Laundry, Housekeeping, and Janitorial Supplies	4,515	3,600	3,600	0	0.0%
50506	Repair and Maintenance Supplies	153,038	191,000	191,000	0	0.0%
50507	Gasoline	51,356	70,000	60,000	-10,000	-14.3%
50511	Uniforms/Wearing Apparel/ITEMS	39,593	25,169	28,484	3,315	13.2%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50515 Road Materials	35,363	43,000	43,000	0	0.0%
50516 Chemicals	4,000	8,150	8,150	0	0.0%
50517 Small Tools	12,912	11,500	14,300	2,800	24.3%
50911 Interdepartmental Billings	-88,340	-80,000	0	80,000	100.0%
<b>Total Cost Center</b>	<b>3,426,428</b>	<b>3,664,507</b>	<b>3,711,073</b>	<b>46,566</b>	<b>1.3%</b>
<b>31306 TV Inspection-Inflow and Infiltration</b>					
50100 Full-Time Salaries and Wages - Regular	308,848	358,558	366,777	8,219	2.3%
50101 Full-Time Salaries and Wages - Overtime	55,161	38,390	38,390	0	0.0%
50107 27th Pay Adjustment	429	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	487	662	872	210	31.7%
50110 FICA	26,530	30,367	30,995	628	2.1%
50111 Retirement VRS	40,736	47,652	48,744	1,092	2.3%
50112 Hospital/Medical Plans	67,451	81,330	89,190	7,860	9.7%
50113 Group Insurance - Life (VRS)	4,029	4,697	4,804	107	2.3%
50200 Medical Services	108	400	400	0	0.0%
50210 Maintenance and Repairs	6,630	6,630	6,630	0	0.0%
50212 Vehicle Repair	4,712	8,700	8,700	0	0.0%
50220 Lease/Rent Of Equipment	0	300	300	0	0.0%
50270 Other Contractual Services	120,043	197,600	197,600	0	0.0%
50310 Automotive/Motor Pool	23,209	23,209	23,847	638	2.7%
50404 Refuse Service	79	0	0	0	0.0%
50412 Telecommunications	2,811	0	0	0	0.0%
50453 Freight Charges	1,285	785	950	165	21.0%
50501 Food Supplies and Food Service Supplies	0	1,034	1,034	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	589	990	700	-290	-29.3%
50506 Repair and Maintenance Supplies	10,547	10,000	13,000	3,000	30.0%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50507 Gasoline	11,057	10,000	10,000	0	0.0%
50509 Vehicle and Powered Equipment Supplies	216	500	500	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	3,751	3,553	4,048	495	13.9%
50516 Chemicals	0	500	500	0	0.0%
50517 Small Tools	485	1,500	1,500	0	0.0%
50911 Interdepartmental Billings	-13,428	-10,000	0	10,000	100.0%
<b>Total Cost Center</b>	<b>675,765</b>	<b>817,357</b>	<b>849,481</b>	<b>32,124</b>	<b>3.9%</b>
<b>31307 Wells</b>					
50100 Full-Time Salaries and Wages - Regular	169,166	206,310	208,357	2,047	1.0%
50101 Full-Time Salaries and Wages - Overtime	45,458	35,100	35,100	0	0.0%
50107 27th Pay Adjustment	-3,542	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	177	236	451	215	91.1%
50110 FICA	14,962	18,468	18,624	156	0.8%
50111 Retirement VRS	21,274	27,418	27,691	273	1.0%
50112 Hospital/Medical Plans	45,542	48,798	53,514	4,716	9.7%
50113 Group Insurance - Life (VRS)	2,098	2,703	2,729	26	1.0%
50210 Maintenance and Repairs	0	500	500	0	0.0%
50220 Lease/Rent Of Equipment	131	500	500	0	0.0%
50285 Landscaping	34,334	19,600	30,000	10,400	53.1%
50310 Automotive/Motor Pool	32,895	32,895	33,286	391	1.2%
50400 Electric Services	6,302	6,000	6,000	0	0.0%
50412 Telecommunications	28,184	15,700	23,000	7,300	46.5%
50453 Freight Charges	0	41	41	0	0.0%
50501 Food Supplies and Food Service Supplies	0	400	0	-400	-100.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	431	900	900	0	0.0%
50506 Repair and Maintenance Supplies	205	1,120	1,120	0	0.0%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50509 Vehicle and Powered Equipment Supplies	0	500	500	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	958	2,000	2,520	520	26.0%
50516 Chemicals	0	4,000	0	-4,000	-100.0%
50517 Small Tools	99	400	400	0	0.0%
<b>Total Cost Center</b>	<b>398,674</b>	<b>423,589</b>	<b>445,233</b>	<b>21,644</b>	<b>5.1%</b>
<b>31401 Administration - WRF</b>					
50100 Full-Time Salaries and Wages - Regular	1,448,325	1,585,270	1,624,729	39,459	2.5%
50101 Full-Time Salaries and Wages - Overtime	188,192	60,741	60,741	0	0.0%
50104 Temporary Salaries and Wages - Regular	36,842	0	0	0	0.0%
50107 27th Pay Adjustment	3,964	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	1,826	1,269	1,842	573	45.2%
50110 FICA	123,067	125,920	128,939	3,019	2.4%
50111 Retirement VRS	190,339	210,683	215,926	5,243	2.5%
50112 Hospital/Medical Plans	203,663	227,724	249,732	22,008	9.7%
50113 Group Insurance - Life (VRS)	19,136	20,767	21,284	517	2.5%
50200 Medical Services	117	0	0	0	0.0%
50204 Engineering/Architectural Services	190,894	513,000	420,171	-92,829	-18.1%
50210 Maintenance and Repairs	185,484	96,440	96,440	0	0.0%
50211 Maintenance Service Contracts	92,184	104,500	106,512	2,012	1.9%
50220 Lease/Rent Of Equipment	16,264	18,768	18,768	0	0.0%
50230 Temporary Help Service Fees	18,332	10,000	10,000	0	0.0%
50240 Printing and Binding	398	300	300	0	0.0%
50250 Advertising	107	500	500	0	0.0%
50260 Laundry and Dry Cleaning	4,292	4,000	4,000	0	0.0%
50270 Other Contractual Services	699,987	809,514	865,837	56,323	7.0%
50280 Janitorial	54,196	63,294	67,066	3,772	6.0%



<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50310 Automotive/Motor Pool	22,432	32,560	32,560	0	0.0%
50400 Electric Services	1,752,907	1,602,968	1,635,592	32,624	2.0%
50401 Heating Services	83,954	80,014	80,014	0	0.0%
50402 Water Service	51,224	49,856	49,856	0	0.0%
50404 Refuse Service	35,647	35,000	35,000	0	0.0%
50410 Postal Services	186	800	675	-125	-15.6%
50412 Telecommunications	28,237	38,000	38,000	0	0.0%
50430 Mileage	0	100	100	0	0.0%
50431 Education and Training	14,351	23,100	16,000	-7,100	-30.7%
50450 Dues And Association Memberships	74,790	94,606	94,606	0	0.0%
50453 Freight Charges	725	550	950	400	72.7%
50459 Other Charges Miscellaneous	975	750	2,800	2,050	273.3%
50460 Environmental Expenses	9,136	14,992	14,992	0	0.0%
50500 Office Supplies	9,464	9,594	9,474	-120	-1.3%
50501 Food Supplies and Food Service Supplies	834	1,100	1,220	120	10.9%
50503 Medical and Laboratory Supplies	9,444	11,500	11,500	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	0	580	580	0	0.0%
50506 Repair and Maintenance Supplies	1,094	2,485	2,485	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	15,751	7,321	8,924	1,603	21.9%
50512 Books and Subscriptions	1,208	800	800	0	0.0%
50514 Other Operating Supplies	370	850	850	0	0.0%
50516 Chemicals	2,426,363	2,466,912	2,466,912	0	0.0%
50517 Small Tools	42	500	500	0	0.0%
50833 Telecommunications Equipment- Replacement Less Than \$5000	284	0	0	0	0.0%
50911 Interdepartmental Billings	-1,547,955	-960,000	-1,100,000	-140,000	-14.6%
<b>Total Cost Center</b>	<b>6,469,072</b>	<b>7,367,628</b>	<b>7,297,177</b>	<b>-70,451</b>	<b>-1.0%</b>

Cost Center		Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
<b>31402 Maintenance</b>						
50100	Full-Time Salaries and Wages - Regular	975,500	1,000,635	1,042,312	41,677	4.2%
50101	Full-Time Salaries and Wages - Overtime	12,973	13,963	13,963	0	0.0%
50107	27th Pay Adjustment	-3,024	0	0	0	0.0%
50108	Hybrid Disability Prgm (Prev Wage Adj)	480	933	516	-417	-44.7%
50110	FICA	73,105	77,617	80,805	3,188	4.1%
50111	Retirement VRS	123,695	132,984	138,523	5,539	4.2%
50112	Hospital/Medical Plans	133,258	162,660	178,380	15,720	9.7%
50113	Group Insurance - Life (VRS)	12,455	13,109	13,655	546	4.2%
50210	Maintenance and Repairs	1,636,066	1,744,868	1,767,249	22,381	1.3%
50211	Maintenance Service Contracts	42,380	143,406	100,406	-43,000	-30.0%
50212	Vehicle Repair	13,418	27,899	27,899	0	0.0%
50220	Lease/Rent Of Equipment	28,310	9,332	15,700	6,368	68.2%
50260	Laundry and Dry Cleaning	3,705	3,815	3,815	0	0.0%
50270	Other Contractual Services	266,672	181,035	230,990	49,955	27.6%
50285	Landscaping	75,820	68,754	82,228	13,474	19.6%
50286	Weed and Pest Control	5,660	5,360	6,016	656	12.2%
50310	Automotive/Motor Pool	81,082	86,400	86,400	0	0.0%
50430	Mileage	0	50	50	0	0.0%
50453	Freight Charges	22,920	20,488	21,250	762	3.7%
50459	Other Charges Miscellaneous	1,442	1,553	1,553	0	0.0%
50501	Food Supplies and Food Service Supplies	201	255	255	0	0.0%
50504	Laundry, Housekeeping, and Janitorial Supplies	7,591	9,436	8,000	-1,436	-15.2%
50506	Repair and Maintenance Supplies	740,593	752,450	752,450	0	0.0%
50507	Gasoline	6,720	8,716	7,500	-1,216	-14.0%
50509	Vehicle and Powered Equipment Supplies	14,363	15,000	15,000	0	0.0%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50511 Uniforms/Wearing Apparel/ITEMS	17,782	11,995	11,995	0	0.0%
50512 Books and Subscriptions	63	340	340	0	0.0%
50515 Road Materials	0	500	500	0	0.0%
50516 Chemicals	450	3,726	3,726	0	0.0%
50517 Small Tools	16,100	16,100	16,100	0	0.0%
<b>Total Cost Center</b>	<b>4,309,780</b>	<b>4,513,379</b>	<b>4,627,576</b>	<b>114,197</b>	<b>2.5%</b>
<b>31404 Monitoring and Compliance</b>					
50100 Full-Time Salaries and Wages - Regular	220,241	296,263	249,146	-47,117	-15.9%
50101 Full-Time Salaries and Wages - Overtime	450	1,276	1,276	0	0.0%
50107 27th Pay Adjustment	1,973	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	367	725	974	249	34.3%
50110 FICA	16,353	22,762	19,155	-3,607	-15.8%
50111 Retirement VRS	28,652	39,373	33,112	-6,261	-15.9%
50112 Hospital/Medical Plans	33,589	48,798	53,514	4,716	9.7%
50113 Group Insurance - Life (VRS)	2,866	3,881	3,263	-618	-15.9%
50210 Maintenance and Repairs	4,620	4,620	4,620	0	0.0%
50250 Advertising	0	1,456	1,456	0	0.0%
50260 Laundry and Dry Cleaning	896	910	910	0	0.0%
50270 Other Contractual Services	189,744	190,070	214,340	24,270	12.8%
50310 Automotive/Motor Pool	29,876	28,916	30,200	1,284	4.4%
50430 Mileage	12	806	806	0	0.0%
50500 Office Supplies	400	400	400	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	2,772	3,251	3,251	0	0.0%
50506 Repair and Maintenance Supplies	7,958	10,700	10,700	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	1,844	2,995	2,995	0	0.0%
50512 Books and Subscriptions	98	213	213	0	0.0%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50514 Other Operating Supplies	112	213	213	0	0.0%
50517 Small Tools	425	425	425	0	0.0%
<b>Total Cost Center</b>	<b>543,248</b>	<b>658,053</b>	<b>630,969</b>	<b>-27,084</b>	<b>-4.1%</b>
<b>31405 Central Environmental</b>					
50100 Full-Time Salaries and Wages - Regular	463,497	530,416	606,751	76,335	14.4%
50101 Full-Time Salaries and Wages - Overtime	5,212	11,385	11,385	0	0.0%
50107 27th Pay Adjustment	2,210	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	652	790	1,461	671	84.9%
50110 FICA	34,352	41,448	47,288	5,840	14.1%
50111 Retirement VRS	59,297	70,492	80,638	10,146	14.4%
50112 Hospital/Medical Plans	60,620	97,596	107,028	9,432	9.7%
50113 Group Insurance - Life (VRS)	5,885	6,948	7,948	1,000	14.4%
50210 Maintenance and Repairs	5,674	15,000	15,000	0	0.0%
50211 Maintenance Service Contracts	53,170	43,897	52,098	8,201	18.7%
50260 Laundry and Dry Cleaning	2,407	2,651	2,651	0	0.0%
50270 Other Contractual Services	57,409	57,436	57,436	0	0.0%
50310 Automotive/Motor Pool	9,143	8,853	9,150	297	3.4%
50430 Mileage	0	25	25	0	0.0%
50450 Dues And Association Memberships	1,138	1,138	1,138	0	0.0%
50453 Freight Charges	5,147	7,500	7,500	0	0.0%
50500 Office Supplies	1,000	1,000	1,000	0	0.0%
50503 Medical and Laboratory Supplies	99,778	103,890	103,890	0	0.0%
50506 Repair and Maintenance Supplies	3,369	3,500	3,500	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	1,421	2,739	2,739	0	0.0%
50512 Books and Subscriptions	1,041	640	640	0	0.0%
<b>Total Cost Center</b>	<b>872,422</b>	<b>1,007,344</b>	<b>1,119,266</b>	<b>111,922</b>	<b>11.1%</b>

**31501 Administration - WTF**

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50100 Full-Time Salaries and Wages - Regular	902,324	1,080,595	1,147,999	67,404	6.2%
50101 Full-Time Salaries and Wages - Overtime	107,991	124,463	124,463	0	0.0%
50104 Temporary Salaries and Wages - Regular	3,928	27,194	27,194	0	0.0%
50107 27th Pay Adjustment	-11	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	7,084	912	1,543	631	69.2%
50110 FICA	75,089	94,267	99,424	5,157	5.5%
50111 Retirement VRS	122,365	143,612	152,569	8,957	6.2%
50112 Hospital/Medical Plans	138,508	162,660	178,380	15,720	9.7%
50113 Group Insurance - Life (VRS)	12,278	14,156	15,039	883	6.2%
50200 Medical Services	0	100	100	0	0.0%
50204 Engineering/Architectural Services	97,469	106,000	221,000	115,000	108.5%
50210 Maintenance and Repairs	168,523	1,015,514	1,015,000	-514	-0.1%
50211 Maintenance Service Contracts	64,907	94,500	103,400	8,900	9.4%
50220 Lease/Rent Of Equipment	15,380	20,000	18,000	-2,000	-10.0%
50230 Temporary Help Service Fees	0	9,688	7,424	-2,264	-23.4%
50240 Printing and Binding	0	255	255	0	0.0%
50270 Other Contractual Services	67,306	142,860	148,850	5,990	4.2%
50280 Janitorial	22,043	29,000	29,000	0	0.0%
50285 Landscaping	32,194	37,000	37,000	0	0.0%
50286 Weed and Pest Control	0	1,000	1,000	0	0.0%
50310 Automotive/Motor Pool	26,429	29,310	27,990	-1,320	-4.5%
50400 Electric Services	1,167,600	1,210,617	1,203,618	-6,999	-0.6%
50401 Heating Services	64,556	102,965	87,965	-15,000	-14.6%
50402 Water Service	1,359	21,950	21,950	0	0.0%
50403 Sewer Service	1,647	1,925	1,925	0	0.0%
50404 Refuse Service	581	2,200	2,200	0	0.0%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50410 Postal Services	0	415	415	0	0.0%
50412 Telecommunications	46,820	74,020	59,740	-14,280	-19.3%
50430 Mileage	0	394	394	0	0.0%
50431 Education and Training	7,972	8,500	17,865	9,365	110.2%
50450 Dues And Association Memberships	2,185	31,410	31,410	0	0.0%
50453 Freight Charges	1,088	3,830	3,830	0	0.0%
50460 Environmental Expenses	600	4,110	3,150	-960	-23.4%
50500 Office Supplies	1,762	7,000	7,000	0	0.0%
50501 Food Supplies and Food Service Supplies	89	300	300	0	0.0%
50503 Medical and Laboratory Supplies	74,600	78,480	87,100	8,620	11.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	3,025	3,675	3,675	0	0.0%
50506 Repair and Maintenance Supplies	135,841	146,150	157,150	11,000	7.5%
50508 Diesel Fuel	10	38,400	14,900	-23,500	-61.2%
50511 Uniforms/Wearing Apparel/ITEMS	7,553	9,998	10,574	576	5.8%
50512 Books and Subscriptions	0	500	500	0	0.0%
50514 Other Operating Supplies	1,329	6,280	6,300	20	0.3%
50516 Chemicals	1,537,152	1,523,868	1,600,555	76,687	5.0%
50517 Small Tools	368	5,000	5,100	100	2.0%
50833 Telecommunications Equipment- Replacement Less Than \$5000	30	0	0	0	0.0%
50911 Interdepartmental Billings	1,547,955	1,100,000	1,100,000	0	0.0%
<b>Total Cost Center</b>	<b>6,467,929</b>	<b>7,515,073</b>	<b>7,783,246</b>	<b>268,173</b>	<b>3.6%</b>
<b>31504 Engineering</b>					
50100 Full-Time Salaries and Wages - Regular	1,674,989	1,797,031	1,877,700	80,669	4.5%
50101 Full-Time Salaries and Wages - Overtime	380	500	500	0	0.0%
50104 Temporary Salaries and Wages - Regular	1,716	0	0	0	0.0%
50107 27th Pay Adjustment	13,345	0	0	0	0.0%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50108 Hybrid Disability Prgm (Prev Wage Adj)	1,410	1,641	2,064	423	25.8%
50110 FICA	124,507	137,510	143,682	6,172	4.5%
50111 Retirement VRS	217,757	238,826	249,546	10,720	4.5%
50112 Hospital/Medical Plans	180,906	219,597	240,813	21,216	9.7%
50113 Group Insurance - Life (VRS)	21,926	23,541	24,598	1,057	4.5%
50204 Engineering/Architectural Services	45,853	40,000	40,000	0	0.0%
50210 Maintenance and Repairs	0	1,409	1,409	0	0.0%
50220 Lease/Rent Of Equipment	3,000	3,000	3,000	0	0.0%
50221 Lease/Rent Of Buildings	33,888	33,888	33,888	0	0.0%
50230 Temporary Help Service Fees	448	0	0	0	0.0%
50270 Other Contractual Services	142,637	154,838	154,838	0	0.0%
50310 Automotive/Motor Pool	4,324	4,945	4,945	0	0.0%
50412 Telecommunications	4,672	7,510	7,510	0	0.0%
50431 Education and Training	4,289	5,700	5,700	0	0.0%
50450 Dues And Association Memberships	1,705	2,843	2,843	0	0.0%
50455 Tuition	12,367	0	0	0	0.0%
50500 Office Supplies	3,475	7,000	7,000	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	21	213	213	0	0.0%
50512 Books and Subscriptions	0	200	200	0	0.0%
50514 Other Operating Supplies	623	2,400	2,400	0	0.0%
50517 Small Tools	0	128	128	0	0.0%
50911 Interdepartmental Billings	-1,730,993	-1,623,000	-1,742,000	-119,000	-7.3%
<b>Total Cost Center</b>	<b>763,245</b>	<b>1,059,720</b>	<b>1,060,977</b>	<b>1,257</b>	<b>0.1%</b>
<b>31505 Construction</b>					
50100 Full-Time Salaries and Wages - Regular	1,627,131	1,606,221	1,840,936	234,715	14.6%
50101 Full-Time Salaries and Wages - Overtime	89,346	60,000	60,000	0	0.0%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50104 Temporary Salaries and Wages - Regular	9,002	0	10,000	10,000	100.0%
50107 27th Pay Adjustment	4,003	0	0	0	0.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	2,053	2,410	3,668	1,258	52.2%
50110 FICA	126,060	127,466	146,186	18,720	14.7%
50111 Retirement VRS	206,801	213,467	244,661	31,194	14.6%
50112 Hospital/Medical Plans	225,698	227,724	276,489	48,765	21.4%
50113 Group Insurance - Life (VRS)	20,790	21,042	24,116	3,074	14.6%
50210 Maintenance and Repairs	0	995	995	0	0.0%
50220 Lease/Rent Of Equipment	2,372	2,568	2,568	0	0.0%
50250 Advertising	0	500	500	0	0.0%
50310 Automotive/Motor Pool	114,985	113,349	121,008	7,659	6.8%
50400 Electric Services	0	8,832	4,000	-4,832	-54.7%
50402 Water Service	0	780	780	0	0.0%
50412 Telecommunications	21,109	21,894	21,894	0	0.0%
50431 Education and Training	1,192	1,100	1,100	0	0.0%
50450 Dues And Association Memberships	1,330	1,640	1,640	0	0.0%
50500 Office Supplies	5,469	6,000	6,000	0	0.0%
50501 Food Supplies and Food Service Supplies	84	400	400	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	40	90	90	0	0.0%
50506 Repair and Maintenance Supplies	737	1,267	1,267	0	0.0%
50511 Uniforms/Wearing Apparel/ITEMS	3,055	3,226	3,226	0	0.0%
50512 Books and Subscriptions	0	600	600	0	0.0%
50514 Other Operating Supplies	953	1,000	1,000	0	0.0%
50517 Small Tools	623	1,570	1,570	0	0.0%
50833 Telecommunications Equipment- Replacement Less Than \$5000	350	0	0	0	0.0%
50911 Interdepartmental Billings	-2,039,998	-2,050,000	-2,345,000	-295,000	-14.4%



<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
<b>Total Cost Center</b>	<b>423,185</b>	<b>374,141</b>	<b>429,694</b>	<b>55,553</b>	<b>14.8%</b>