

# MENTAL HEALTH & DEVELOPMENTAL SERVICES

## Description

MH/DS/SA Services provides community-based mental health, intellectual disability, substance abuse, prevention, and early intervention services to the residents of Henrico, Charles City, and New Kent Counties, under the direction of the Henrico Area Mental Health & Developmental Services Board. The Department serves people experiencing the effects of, or who are at risk for, mental illness, intellectual disabilities, substance abuse, and children with developmental delay. The vision of the Department is:

**We envision an inclusive, healthy, safe community where individuals lead full and productive lives.**

The vision is carried out through a wide range of emergency, inpatient, outpatient, case management, day support, assertive community intervention, residential, prevention, jail based, and early intervention services.

## Objectives

- To provide emergency services 24 hours per day, seven days a week.
- To provide protective inpatient services to individuals who are dangerous to themselves or to others or unable to care for themselves.
- To provide outpatient psychotherapy and related services to adults, the elderly and their families.
- To provide early intervention for infants and toddlers experiencing significant developmental delay.
- To provide ongoing support and treatment services to individuals with long-term mental illness, including case management, psychiatric treatment, crisis intervention, residential and day support services.
- To provide case management, outpatient psychotherapy, in-home intervention and related services to children and their families.
- To provide medical and social detoxification services to the chemically dependent.
- To provide outpatient treatment to adults and adolescents abusing alcohol and drugs.
- To provide evidence based prevention services to youth and their families to prevent mental health problems, substance abuse and delinquency.
- To provide case management to individuals with developmental disabilities.
- To provide ongoing supportive services to individuals with intellectual disabilities, including residential, day support, and case management services.

## Annual Fiscal Plan

<u>Description</u>	<u>FY16 Actual</u>	<u>FY17 Original</u>	<u>FY18 Proposed</u>	<u>Change 17 to 18</u>
Personnel	\$ 25,633,261	\$ 26,760,589	\$ 27,941,729	4.4%
Operation	7,800,767	8,986,716	9,484,510	5.5%
Capital	289,196	0	0	0.0%
<b>Total</b>	<b>\$ 33,723,224</b>	<b>\$ 35,747,305</b>	<b>\$ 37,426,239</b>	<b>4.7%</b>
 Personnel Complement*	 219	 219	 219	 0

\*Personnel Complement totals above do not include 150 Complement III positions in FY2017-18.

*Mental Health & Development Services (cont'd)*

<b>Performance Measures</b>				
	<b>FY16</b>	<b>FY17</b>	<b>FY18</b>	<b>Change 17 to 18</b>
<b>Workload Measures</b>				
Persons Served by Emergency Services	2,349	2,300	2,300	0
Persons Served by Mental Health Services*	6,684	6,600	6,600	0
Persons Served by Developmental Services*	1,993	2,100	2,100	0
Persons Served by Substance Abuse Services*	1,642	1,700	1,700	0

\*Unduplicated

- To meet all code requirements relating to emergency custody, temporary detention, involuntary commitment and mandatory outpatient treatment.

**Budget Highlights**

The State Department of Behavioral Health and Developmental Services (DBHDS) has identified four priority population groups for the Community Services Board system. MH/DS/SA spends the majority of its funding serving these groups, which are:

- people with serious mental illness
- people with developmental disabilities
- people with substance use disorders
- children and youth

Services to these priority populations are delivered directly by MH/DS/SA and/or contracted through private vendors.

Each of these priority groups requires a continuum of care in order to achieve a better quality of life and avoid more costly services. The continuum of care for these populations may include psychiatric services, vocational or day support programs, intensive case management, outpatient care, housing, transportation, or inpatient care.

The Department's budget is divided into areas that mirror these priority groups. In Mental Health Services, persons with general mental health problems and those ordered by the courts and other correctional agencies for evaluation/treatment are also served in addition to those with serious mental illness.

Services in support of other County agencies are among the important contributions of this Department. These include services to Police, Fire Sheriff, Juvenile Detention, and on-site services to

the Juvenile Court. Emergency services are offered to all clients on a 7-day a week, 24-hour per day basis. The Emergency Services Program works closely with public safety personnel to address community safety issues. The Department continues to train first responders in the Crisis Intervention Team (CIT) model and the Crisis Receiving Center at Parham Doctors Hospital operates 18 hours per day. Mental health and substance abuse services are provided in both Henrico jail facilities and both detention facilities. The Department also provides extensive evaluations to local courts.

The Administrative Services section of the Department supports the Executive Director's office, the Department's information systems, and the general business functions of the Department. The Department operates a large wide area network on which resides a client data and billing system in addition to general office software. Administrative Services includes office support staff at various locations, facilities management for 17 facilities, medical records management, human resources and financial management.

Sheltered Employment enables individuals with intellectual disabilities to work at jobs outside of their home and earn wages. This section operates Cypress Enterprises and Hermitage Enterprises.

The Department's proposed FY2017-18 budget, including the Sheltered Employment program, is \$37,426,239. Personnel expenditures are \$27,941,729 or 74.7 percent of the total FY2017-18 budget. Personnel increased \$1,181,140, or 4.4 percent, over the FY2016-17 budget. The agency began providing case management to persons with developmental disabilities in FY2016-17 by adding a Supervisor and Case Manager funded by Medicaid fees. Additionally, a Case Manager and a Training Assistant, also supported by Medicaid fees, were added in FY2016-17, to meet the requirements of the

### *Mental Health & Development Services (cont'd)*

Department of Justice settlement agreement. Part-time salaries decreased \$37,344 or 7.9 percent. Temporary salaries increased \$137,002 or 14.9 percent due to adding temporary case managers serving individuals with intellectual disabilities, who are funded by Medicaid revenue. A temporary nurse practitioner was added and will be funded by restricted state performance contract revenue.

Operating expenses are \$9,484,510, or 25.4 percent of the total FY2017-18 budget. The proposal for Medical Services is \$1,535,934, an increase of \$41,451, or 2.8 percent. Of this growth, \$31,650 is due to a 3.0 percent increase in the contract for psychiatric services, and \$7,545 is for medical services through the Part C grant funded by state Part C funds. Rent of facilities is \$1,057,923. The largest facility lease is for the East Center, budgeted at \$340,649 in FY2017-18. Other Contractual Services increased \$395,916, or 23.8 percent, to \$2,057,275 for FY2017-18. The majority of the increase, \$200,000, is allocated for initiatives identified by the Heroin Task Force. An additional \$163,123 will cover payments to private providers of case management to persons with developmental disabilities. This service is funded by Medicaid fee revenue. Also, \$15,000 of the increase is for contracted telepsychiatry services, funded with restricted state performance contract revenue.

The Department estimates revenues at \$37,426,239 in FY2017-18, an increase of \$1,678,934, or 4.7 percent, over the FY2016-17 adopted budget. The County transfer of \$14,667,336 is \$602,827 or 4.3 percent higher than the FY2016-17 level. The County transfer will represent 39.2 percent of FY2017-18 revenues.

The balance of the MH/DS/SA revenues are comprised of 27.1 percent from federal and State sources, 28.0 percent from third party client fees, and 5.7 percent coming from other local governments, the Grant Reserve, and from sheltered employment contracts. A reserve fund of \$600,000 will cover grant opportunities in FY2017-18. Funds from this reserve will only be available for expenditure once they are received and approved by the County. Sheltered Employment revenue is expected to decrease by \$24,400 or 7.1 percent to \$320,000 for FY2017-18.

The Department's State performance contract revenue for FY2017-18 is projected to be \$6,413,890, a 3.4 percent increase over FY2016-17. The FY2017-18 revenue structure includes a \$200,000 in restricted funds for Assertive Community Treatment that replaces federal performance contract funds for this

service. Other increases include \$15,000 of restricted funds for telepsychiatry and an additional \$4,087 for the state OBRA (Omnibus Budget Reconciliation Act) Nursing Home grant. Restricted state funds for Young Adult Services were reduced by \$5,542. The decrease was offset by an increase in Federal funds for Young Adult Services.

Fee revenue for FY2017-18 has been budgeted at \$10,474,645. This is a 10.2 percent increase. Medicaid revenue is projected to increase \$936,485 or 10.9 percent over FY2016-17 levels. Projected Medicaid waiver revenue for residential services to persons with intellectual disabilities grew by \$537,908 because of new rates. Medicaid revenue for case management to persons with developmental disabilities is projected to be \$241,760. Self-pay and insurance revenue is anticipated to increase \$35,300, or 3.8 percent, above the amount budgeted in FY2016-17.

What follows is a description of expenditure changes for the Department in the FY2017-18 budget.

The mission of the **Mental Health Services** section is to provide mental health services to the residents of Henrico, New Kent, and Charles City counties with 162 full-time and 3 part-time employees. The FY2017-18 budget proposal for Mental Health Services increased \$338,644, to \$15,490,766, which is 2.2 percent higher than the FY2016-17 adopted budget. Personnel costs comprise 83.6 percent of the Mental Health Services budget in FY2017-18.

The **Substance Abuse Services** budget is \$2,355,753, an increase of \$283,967, or 13.7 percent, from the FY2016-17 Approved Budget. Nineteen full-time and four part-time employees provide these services.

In May of 2016, The Henrico Heroin Task Force was established in order to combat the effects that the national opioid epidemic is having in Henrico. A total of \$200,000 has been added to this to this area of the budget to support the mission of this taskforce.

The FY2017-18 budget for **Developmental Services** reflects an increase of \$784,027, or 7.8 percent, to \$11,858,971. These services are provided by 121 full-time and 9 part-time employees. Personnel costs account for 73.9 percent of the budget for this division. Medicaid funding to provide case management services to persons with developmental disabilities grew by \$323,624 in FY2017-18.

*Mental Health & Development Services (cont'd)*

The budget for **Administration** spending increased 3.6 percent, or \$272,296, to \$7,720,749 in FY2017-18. 51 full-time and 3 part-time employees comprise the administrative staff. Operational funding increased by \$97,320, or 2.9 percent, to \$3,501,211. This growth is due to increases in facility leases, as well as janitorial and telecommunication services.

**Sheltered Employment** funding in FY2017-18 decreases by \$24,400 or 7.1 percent from the adopted FY2016-17 level to \$320,000. One full-time and one part-time position support the Sheltered Employment operation.

**Day Support Services**

Over the past nineteen years the County of Henrico has provided additional funding to Mental Health and Developmental Services Day Support programs to ensure that individuals who graduate from Special Education programs and other adults living in the community who need day support services will be served immediately.

In FY2017-18 it is anticipated that approximately 14 individuals with intellectual disabilities graduating from high school will be in need of a day support program. Because of additional Medicaid waiver slots and family wishes, the Department expects to serve all graduates without increasing the funding for FY2017-18.

What follows is a list of additional funding received in prior years.

FY2016-17	\$34,000
FY2015-16	Fully Funded
FY2014-15	\$92,574
FY2013-14	\$125,435
FY2012-13	(\$100,000)
FY2011-12	\$21,130
FY2010-11	\$226,376
FY2009-10	\$126,650
FY2008-09	\$214,800
FY2007-08	\$147,000
FY2006-07	\$167,000
FY2005-06	Fully Funded
FY2004-05	\$199,000
FY2003-04	\$253,330
FY2002-03	\$192,935
FY2001-02	\$172,110
FY2000-01	\$200,790
FY1999-00	\$172,110



**Department Operating Budget  
Henrico County, Virginia  
FY2017-18  
MENTAL HEALTH**

Account Description	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
50100 Full-Time Salaries and Wages - Regular	17,826,482	19,951,423	19,812,543	-138,880	-0.7%
50101 Full-Time Salaries and Wages - Overtime	6,679	2,500	40,856	38,356	1,534.2%
50102 Part-Time Salaries and Wages-Regular	401,406	470,904	433,560	-37,344	-7.9%
50103 Part-Time Salaries and Wages-Overtime	471	0	0	0	0.0%
50104 Temporary Salaries and Wages - Regular	820,130	918,725	1,055,727	137,002	14.9%
50107 27th Pay Adjustment	0	-917,220	0	917,220	100.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	19,696	0	0	0	0.0%
50109 Vacancy Savings	0	-587,539	-555,131	32,408	5.5%
50110 FICA	1,409,021	1,556,081	1,632,120	76,039	4.9%
50111 Retirement VRS	2,687,418	2,595,677	2,577,611	-18,066	-0.7%
50112 Hospital/Medical Plans	2,247,879	2,504,696	2,680,938	176,242	7.0%
50113 Group Insurance - Life (VRS)	210,471	265,342	263,505	-1,837	-0.7%
50114 Unemployment Insurance	3,608	0	0	0	0.0%
50200 Medical Services	1,425,982	1,494,483	1,535,934	41,451	2.8%
50203 Management Consulting	44,612	33,800	33,800	0	0.0%
50206 Hospitalization - Public and Private Institution	375,493	500,000	500,000	0	0.0%
50209 Other Professional Services	91,797	100,348	113,031	12,683	12.6%
50210 Maintenance and Repairs	139,595	75,759	69,983	-5,776	-7.6%
50211 Maintenance Service Contracts	87,851	92,572	92,577	5	0.0%
50220 Lease/Rent Of Equipment	32,870	31,320	33,543	2,223	7.1%
50221 Lease/Rent Of Buildings	1,018,392	1,000,945	1,057,923	56,978	5.7%
50240 Printing and Binding	11,070	14,602	14,502	-100	-0.7%
50250 Advertising	1,455	3,000	2,500	-500	-16.7%
50265 Field Trips	7,996	13,175	13,861	686	5.2%
50270 Other Contractual Services	993,517	1,661,359	2,057,275	395,916	23.8%
50280 Janitorial	65,447	83,011	89,674	6,663	8.0%

<b>Account Description</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50285 Landscaping	44,862	34,792	37,791	2,999	8.6%
50286 Weed and Pest Control	4,396	6,984	7,046	62	0.9%
50310 Automotive/Motor Pool	272,483	297,640	291,810	-5,830	-2.0%
50400 Electric Services	123,920	138,082	128,144	-9,938	-7.2%
50401 Heating Services	10,385	20,237	13,972	-6,265	-31.0%
50402 Water Service	9,134	8,694	8,729	35	0.4%
50403 Sewer Service	9,873	9,559	9,848	289	3.0%
50404 Refuse Service	5,976	6,480	6,203	-277	-4.3%
50410 Postal Services	24,367	23,232	25,086	1,854	8.0%
50411 Messenger Services	96	300	300	0	0.0%
50412 Telecommunications	348,036	329,881	384,146	54,265	16.4%
50430 Mileage	60,328	87,153	83,089	-4,064	-4.7%
50431 Education and Training	39,734	0	0	0	0.0%
50450 Dues And Association Memberships	29,183	33,869	34,174	305	0.9%
50459 Other Charges Miscellaneous	2,631	2,569	2,569	0	0.0%
50500 Office Supplies	67,473	56,298	56,143	-155	-0.3%
50501 Food Supplies and Food Service Supplies	160,594	177,616	175,329	-2,287	-1.3%
50503 Medical and Laboratory Supplies	160,799	168,327	175,203	6,876	4.1%
50504 Laundry, Housekeeping, and Janitorial Supplies	31,686	38,237	36,400	-1,837	-4.8%
50505 Linen Supplies	503	1,550	1,450	-100	-6.5%
50506 Repair and Maintenance Supplies	89	0	0	0	0.0%
50512 Books and Subscriptions	3,253	8,680	9,330	650	7.5%
50513 Educational and Recreational Supplies	17,928	19,986	19,800	-186	-0.9%
50514 Other Operating Supplies	36,982	31,115	32,212	1,097	3.5%
50521 Computer Software	77,404	47,862	47,544	-318	-0.7%
50640 MH/DS Client Assistance	125,572	126,784	111,394	-15,390	-12.1%
50641 MH/DS Subsidy	81,063	154,000	119,000	-35,000	-22.7%
50642 MH/DS SA Residential Stays	56,686	70,000	70,000	0	0.0%
50643 MH/DS Structured Summer Placements for Kids	2,381	5,000	5,000	0	0.0%

<b>Account Description</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50644 MH/DS OBRA	17,087	18,828	22,915	4,087	21.7%
50645 MH/DS Day Support	1,642,334	1,872,793	1,872,793	0	0.0%
50646 MH/DS Consumer Support Funds	63,574	60,000	64,000	4,000	6.7%
50647 MH/DS Family Support	0	2,500	2,500	0	0.0%
50648 MH/DS Respite	21,240	25,963	22,000	-3,963	-15.3%
50649 MH/DS Client Activity	10,173	12,575	14,175	1,600	12.7%
50650 MH/DS Detox	25,310	35,000	35,000	0	0.0%
50651 MH/DS Meth Treatment	57,621	73,406	73,406	0	0.0%
50805 Computer Equipment-New \$5000 and Over	5,168	0	0	0	0.0%
50811 Machinery and Equipment-New Less Than \$5000	210	0	0	0	0.0%
50812 Furniture and Fixtures-New Less Than \$5000	11,213	0	0	0	0.0%
50813 Telecommunications Equipment-New Less Than \$5000	51,420	0	0	0	0.0%
50815 Computer Equipment-New Less Than \$5000	57,998	0	0	0	0.0%
50831 Machinery and Equipment-Replacement Less Than \$5000	27,394	0	0	0	0.0%
50832 Furniture and Fixtures-Replacement Less Than \$5000	57,152	0	0	0	0.0%
50833 Telecommunications Equipment-Replacement Less Than \$5000	3,200	0	0	0	0.0%
50835 Computer Equipment-Replacement Less Than \$5000	75,441	0	0	0	0.0%
50913 Payroll Offset for Inter-Departmental Services Rendered	-140,466	-123,650	-128,594	-4,944	-4.0%
<b>Total Department</b>	<b>33,723,224</b>	<b>35,747,305</b>	<b>37,426,239</b>	<b>1,678,934</b>	<b>4.7%</b>



**Operating Line Item Budget By Cost Center**  
**Henrico County, Virginia**  
**FY2017-18**  
**MENTAL HEALTH**

Cost Center	Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
<b>26101 Clinical Director</b>					
50100 Full-Time Salaries and Wages - Regular	151,462	161,994	159,895	-2,099	-1.3%
50107 27th Pay Adjustment	0	-7,276	0	7,276	100.0%
50109 Vacancy Savings	0	-4,664	-4,481	183	3.9%
50110 FICA	10,638	11,823	12,232	409	3.5%
50111 Retirement VRS	22,950	21,075	20,802	-273	-1.3%
50112 Hospital/Medical Plans	19,356	14,478	15,276	798	5.5%
50113 Group Insurance - Life (VRS)	1,801	2,156	2,127	-29	-1.3%
50203 Management Consulting	17,225	8,700	8,700	0	0.0%
50412 Telecommunications	785	600	600	0	0.0%
50430 Mileage	1,587	3,000	2,500	-500	-16.7%
50431 Education and Training	494	0	0	0	0.0%
50450 Dues And Association Memberships	800	0	0	0	0.0%
50501 Food Supplies and Food Service Supplies	93	450	350	-100	-22.2%
50512 Books and Subscriptions	0	200	200	0	0.0%
50514 Other Operating Supplies	93	100	100	0	0.0%
<b>Total Cost Center</b>	<b>227,284</b>	<b>212,636</b>	<b>218,301</b>	<b>5,665</b>	<b>2.7%</b>
<b>26102 LTMI Services</b>					
50100 Full-Time Salaries and Wages - Regular	2,869,165	3,205,740	3,148,641	-57,099	-1.8%
50101 Full-Time Salaries and Wages - Overtime	89	0	0	0	0.0%
50104 Temporary Salaries and Wages - Regular	64,597	109,120	158,509	49,389	45.3%
50107 27th Pay Adjustment	0	-143,978	0	143,978	100.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	3,933	0	0	0	0.0%



<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50109 Vacancy Savings	0	-92,474	-88,233	4,241	4.6%
50110 FICA	219,473	242,509	252,997	10,488	4.3%
50111 Retirement VRS	431,335	417,067	409,638	-7,429	-1.8%
50112 Hospital/Medical Plans	354,896	387,287	409,015	21,728	5.6%
50113 Group Insurance - Life (VRS)	33,683	42,633	41,877	-756	-1.8%
50200 Medical Services	3,923	0	0	0	0.0%
50209 Other Professional Services	10,509	9,700	18,431	8,731	90.0%
50240 Printing and Binding	1,023	1,115	1,315	200	17.9%
50270 Other Contractual Services	18,670	22,962	23,400	438	1.9%
50310 Automotive/Motor Pool	10,825	7,933	11,780	3,847	48.5%
50412 Telecommunications	20,069	18,450	23,382	4,932	26.7%
50430 Mileage	5,185	7,100	7,300	200	2.8%
50431 Education and Training	455	0	0	0	0.0%
50450 Dues And Association Memberships	100	0	0	0	0.0%
50500 Office Supplies	709	1,100	1,100	0	0.0%
50501 Food Supplies and Food Service Supplies	1,063	1,700	1,450	-250	-14.7%
50503 Medical and Laboratory Supplies	2,978	0	0	0	0.0%
50506 Repair and Maintenance Supplies	67	0	0	0	0.0%
50512 Books and Subscriptions	269	1,600	1,350	-250	-15.6%
50514 Other Operating Supplies	1,144	1,675	1,775	100	6.0%
50640 MH/DS Client Assistance	8,817	55,046	40,791	-14,255	-25.9%
50641 MH/DS Subsidy	44,657	103,000	50,000	-53,000	-51.5%
50649 MH/DS Client Activity	1,103	1,400	2,800	1,400	100.0%
50812 Furniture and Fixtures-New Less Than \$5000	420	0	0	0	0.0%
50833 Telecommunications Equipment- Replacement Less Than \$5000	100	0	0	0	0.0%
<b>Total Cost Center</b>	<b>4,109,257</b>	<b>4,400,685</b>	<b>4,517,318</b>	<b>116,633</b>	<b>2.7%</b>

Cost Center		Prior Year Actual	Approved Budget	Proposed Budget	Dollar Inc/Dec	Percent Inc/Dec
<b>26103 Youth and Family</b>						
50100	Full-Time Salaries and Wages - Regular	1,454,258	1,648,125	1,636,160	-11,965	-0.7%
50104	Temporary Salaries and Wages - Regular	26	4,500	4,613	113	2.5%
50107	27th Pay Adjustment	0	-74,020	0	74,020	100.0%
50108	Hybrid Disability Prgm (Prev Wage Adj)	1,422	0	0	0	0.0%
50109	Vacancy Savings	0	-47,450	-45,850	1,600	3.4%
50110	FICA	106,718	120,637	125,519	4,882	4.0%
50111	Retirement VRS	220,839	214,421	212,864	-1,557	-0.7%
50112	Hospital/Medical Plans	167,099	188,214	198,588	10,374	5.5%
50113	Group Insurance - Life (VRS)	17,179	21,917	21,761	-156	-0.7%
50200	Medical Services	29,095	250	250	0	0.0%
50203	Management Consulting	19,512	19,600	19,600	0	0.0%
50209	Other Professional Services	16,418	19,750	15,250	-4,500	-22.8%
50240	Printing and Binding	300	934	734	-200	-21.4%
50265	Field Trips	345	2,600	2,600	0	0.0%
50270	Other Contractual Services	160	2,350	2,350	0	0.0%
50310	Automotive/Motor Pool	2,614	0	0	0	0.0%
50412	Telecommunications	4,484	4,932	5,376	444	9.0%
50430	Mileage	5,678	9,100	8,148	-952	-10.5%
50431	Education and Training	4,543	0	0	0	0.0%
50459	Other Charges Miscellaneous	91	1,900	1,900	0	0.0%
50500	Office Supplies	46	225	125	-100	-44.4%
50501	Food Supplies and Food Service Supplies	3,824	8,081	8,081	0	0.0%
50503	Medical and Laboratory Supplies	925	1,625	1,625	0	0.0%
50506	Repair and Maintenance Supplies	22	0	0	0	0.0%
50512	Books and Subscriptions	125	1,250	1,250	0	0.0%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50513 Educational and Recreational Supplies	1,450	4,750	4,650	-100	-2.1%
50514 Other Operating Supplies	534	1,375	1,375	0	0.0%
50640 MH/DS Client Assistance	150	600	600	0	0.0%
50643 MH/DS Structured Summer Placements for Kids	2,381	5,000	5,000	0	0.0%
<b>Total Cost Center</b>	<b>2,060,238</b>	<b>2,160,666</b>	<b>2,232,569</b>	<b>71,903</b>	<b>3.3%</b>
<b>26104 Prevention Services</b>					
50100 Full-Time Salaries and Wages - Regular	422,964	465,936	450,622	-15,314	-3.3%
50104 Temporary Salaries and Wages - Regular	31,166	30,000	30,750	750	2.5%
50107 27th Pay Adjustment	0	-20,927	0	20,927	100.0%
50109 Vacancy Savings	0	-13,466	-12,628	838	6.2%
50110 FICA	33,633	36,354	36,825	471	1.3%
50111 Retirement VRS	61,699	60,618	58,626	-1,992	-3.3%
50112 Hospital/Medical Plans	47,842	43,434	45,828	2,394	5.5%
50113 Group Insurance - Life (VRS)	4,839	6,197	5,993	-204	-3.3%
50240 Printing and Binding	1,137	500	500	0	0.0%
50265 Field Trips	7,555	8,895	9,581	686	7.7%
50270 Other Contractual Services	3,245	9,500	9,500	0	0.0%
50412 Telecommunications	5,580	6,207	4,500	-1,707	-27.5%
50430 Mileage	3,575	7,500	5,871	-1,629	-21.7%
50431 Education and Training	4,015	0	0	0	0.0%
50450 Dues And Association Memberships	375	265	300	35	13.2%
50500 Office Supplies	795	800	800	0	0.0%
50501 Food Supplies and Food Service Supplies	4,561	5,620	5,185	-435	-7.7%
50512 Books and Subscriptions	0	300	300	0	0.0%
50513 Educational and Recreational Supplies	8,162	4,086	4,300	214	5.2%
50514 Other Operating Supplies	858	0	0	0	0.0%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50640 MH/DS Client Assistance	559	1,000	500	-500	-50.0%
50815 Computer Equipment-New Less Than \$5000	3,231	0	0	0	0.0%
50913 Payroll Offset for Inter-Departmental Services Rendered	-32,000	0	0	0	0.0%
<b>Total Cost Center</b>	<b>613,791</b>	<b>652,819</b>	<b>657,353</b>	<b>4,534</b>	<b>0.7%</b>
<b>26105 Providence Forge Outpatient Center</b>					
50100 Full-Time Salaries and Wages - Regular	210,691	247,612	237,716	-9,896	-4.0%
50107 27th Pay Adjustment	0	-11,120	0	11,120	100.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	3,445	0	0	0	0.0%
50109 Vacancy Savings	0	-7,128	-6,661	467	6.6%
50110 FICA	16,055	18,072	18,185	113	0.6%
50111 Retirement VRS	32,626	32,214	30,927	-1,287	-4.0%
50112 Hospital/Medical Plans	25,172	28,956	30,552	1,596	5.5%
50113 Group Insurance - Life (VRS)	2,479	3,294	3,162	-132	-4.0%
50240 Printing and Binding	0	579	579	0	0.0%
50265 Field Trips	0	1,500	1,500	0	0.0%
50430 Mileage	380	1,500	1,500	0	0.0%
50459 Other Charges Miscellaneous	0	419	419	0	0.0%
50500 Office Supplies	80	300	300	0	0.0%
50501 Food Supplies and Food Service Supplies	56	1,050	1,050	0	0.0%
50512 Books and Subscriptions	0	100	100	0	0.0%
50513 Educational and Recreational Supplies	0	1,350	1,350	0	0.0%
50514 Other Operating Supplies	15	100	100	0	0.0%
<b>Total Cost Center</b>	<b>290,999</b>	<b>318,798</b>	<b>320,779</b>	<b>1,981</b>	<b>0.6%</b>
<b>26106 Emergency Services</b>					
50100 Full-Time Salaries and Wages - Regular	1,173,824	1,232,179	1,183,826	-48,353	-3.9%
50102 Part-Time Salaries and Wages-Regular	62,094	74,575	76,334	1,759	2.4%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50104 Temporary Salaries and Wages - Regular	126,528	126,108	127,723	1,615	1.3%
50107 27th Pay Adjustment	0	-58,690	0	58,690	100.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	836	0	0	0	0.0%
50109 Vacancy Savings	0	-37,551	-33,174	4,377	11.7%
50110 FICA	99,800	105,247	106,173	926	0.9%
50111 Retirement VRS	178,653	160,306	154,016	-6,290	-3.9%
50112 Hospital/Medical Plans	120,691	130,303	137,484	7,181	5.5%
50113 Group Insurance - Life (VRS)	13,950	16,388	15,745	-643	-3.9%
50206 Hospitalization - Public and Private Institution	375,493	500,000	500,000	0	0.0%
50209 Other Professional Services	13,425	16,100	16,100	0	0.0%
50240 Printing and Binding	225	475	475	0	0.0%
50270 Other Contractual Services	206,223	210,000	206,040	-3,960	-1.9%
50412 Telecommunications	6,021	6,462	6,487	25	0.4%
50430 Mileage	6,687	9,725	9,001	-724	-7.4%
50431 Education and Training	3,002	0	0	0	0.0%
50459 Other Charges Miscellaneous	0	250	250	0	0.0%
50500 Office Supplies	139	0	0	0	0.0%
50501 Food Supplies and Food Service Supplies	444	1,050	1,050	0	0.0%
50512 Books and Subscriptions	150	400	400	0	0.0%
50513 Educational and Recreational Supplies	0	500	500	0	0.0%
50514 Other Operating Supplies	9,422	2,550	2,550	0	0.0%
50640 MH/DS Client Assistance	20,070	19,271	19,271	0	0.0%
50812 Furniture and Fixtures-New Less Than \$5000	406	0	0	0	0.0%
50833 Telecommunications Equipment- Replacement Less Than \$5000	200	0	0	0	0.0%
<b>Total Cost Center</b>	<b>2,418,283</b>	<b>2,515,648</b>	<b>2,530,251</b>	<b>14,603</b>	<b>0.6%</b>

## 26107 Substance Abuse

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50100 Full-Time Salaries and Wages - Regular	1,149,137	1,327,027	1,323,324	-3,703	-0.3%
50102 Part-Time Salaries and Wages-Regular	123,653	133,102	131,377	-1,725	-1.3%
50104 Temporary Salaries and Wages - Regular	22,382	34,920	42,730	7,810	22.4%
50107 27th Pay Adjustment	0	-65,578	0	65,578	100.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	677	0	0	0	0.0%
50109 Vacancy Savings	0	-41,571	-37,083	4,488	10.8%
50110 FICA	94,441	109,298	114,553	5,255	4.8%
50111 Retirement VRS	174,350	172,646	172,164	-482	-0.3%
50112 Hospital/Medical Plans	124,561	137,541	144,740	7,199	5.2%
50113 Group Insurance - Life (VRS)	13,654	17,647	17,600	-47	-0.3%
50200 Medical Services	197	1,000	750	-250	-25.0%
50209 Other Professional Services	8,765	11,000	13,000	2,000	18.2%
50240 Printing and Binding	361	200	300	100	50.0%
50270 Other Contractual Services	29,093	18,500	218,500	200,000	1,081.1%
50310 Automotive/Motor Pool	610	0	0	0	0.0%
50412 Telecommunications	2,058	4,204	3,472	-732	-17.4%
50430 Mileage	2,672	4,700	4,088	-612	-13.0%
50431 Education and Training	4,158	0	0	0	0.0%
50450 Dues And Association Memberships	0	450	450	0	0.0%
50500 Office Supplies	462	550	650	100	18.2%
50501 Food Supplies and Food Service Supplies	261	350	350	0	0.0%
50503 Medical and Laboratory Supplies	2,539	4,000	4,000	0	0.0%
50512 Books and Subscriptions	962	1,200	1,350	150	12.5%
50514 Other Operating Supplies	342	1,000	1,000	0	0.0%
50521 Computer Software	0	318	0	-318	-100.0%
50640 MH/DS Client Assistance	725	20,876	20,032	-844	-4.0%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50642 MH/DS SA Residential Stays	56,686	70,000	70,000	0	0.0%
50650 MH/DS Detox	25,310	35,000	35,000	0	0.0%
50651 MH/DS Meth Treatment	57,621	73,406	73,406	0	0.0%
50812 Furniture and Fixtures-New Less Than \$5000	3,904	0	0	0	0.0%
50815 Computer Equipment-New Less Than \$5000	3,720	0	0	0	0.0%
50832 Furniture and Fixtures-Replacement Less Than \$5000	8,573	0	0	0	0.0%
50833 Telecommunications Equipment-Replacement Less Than \$5000	200	0	0	0	0.0%
<b>Total Cost Center</b>	<b>1,912,074</b>	<b>2,071,786</b>	<b>2,355,753</b>	<b>283,967</b>	<b>13.7%</b>
<b>26108 Medical Services</b>					
50100 Full-Time Salaries and Wages - Regular	426,389	530,866	522,685	-8,181	-1.5%
50104 Temporary Salaries and Wages - Regular	5,398	0	0	0	0.0%
50107 27th Pay Adjustment	0	-23,842	0	23,842	100.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	464	0	0	0	0.0%
50109 Vacancy Savings	0	-15,281	-14,647	634	4.1%
50110 FICA	31,547	38,744	39,985	1,241	3.2%
50111 Retirement VRS	64,459	69,066	68,001	-1,065	-1.5%
50112 Hospital/Medical Plans	54,760	68,771	72,561	3,790	5.5%
50113 Group Insurance - Life (VRS)	5,060	7,060	6,952	-108	-1.5%
50200 Medical Services	789,919	1,055,000	1,086,650	31,650	3.0%
50209 Other Professional Services	900	1,500	1,500	0	0.0%
50270 Other Contractual Services	24,378	17,452	32,452	15,000	86.0%
50430 Mileage	1,039	1,700	1,300	-400	-23.5%
50431 Education and Training	1,310	0	0	0	0.0%
50450 Dues And Association Memberships	180	400	400	0	0.0%
50500 Office Supplies	12	100	100	0	0.0%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50503 Medical and Laboratory Supplies	149,438	151,302	157,278	5,976	3.9%
50512 Books and Subscriptions	0	450	450	0	0.0%
50514 Other Operating Supplies	68	300	300	0	0.0%
50521 Computer Software	20,544	11,424	11,424	0	0.0%
50813 Telecommunications Equipment-New Less Than \$5000	51,420	0	0	0	0.0%
<b>Total Cost Center</b>	<b>1,627,285</b>	<b>1,915,012</b>	<b>1,987,391</b>	<b>72,379</b>	<b>3.8%</b>
<b>26110 Short Term Outpatient Services</b>					
50100 Full-Time Salaries and Wages - Regular	658,491	794,687	768,908	-25,779	-3.2%
50104 Temporary Salaries and Wages - Regular	44,487	60,000	41,000	-19,000	-31.7%
50107 27th Pay Adjustment	0	-35,691	0	35,691	100.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	3,912	0	0	0	0.0%
50109 Vacancy Savings	0	-22,952	-21,547	1,405	6.1%
50110 FICA	52,505	61,353	61,958	605	1.0%
50111 Retirement VRS	101,232	103,389	100,035	-3,354	-3.2%
50112 Hospital/Medical Plans	55,711	79,629	84,018	4,389	5.5%
50113 Group Insurance - Life (VRS)	7,864	10,568	10,226	-342	-3.2%
50200 Medical Services	10	0	0	0	0.0%
50209 Other Professional Services	6,643	2,900	8,000	5,100	175.9%
50240 Printing and Binding	0	200	200	0	0.0%
50412 Telecommunications	199	0	0	0	0.0%
50430 Mileage	631	1,800	1,000	-800	-44.4%
50431 Education and Training	85	0	0	0	0.0%
50503 Medical and Laboratory Supplies	99	4,500	4,500	0	0.0%
50512 Books and Subscriptions	0	200	700	500	250.0%
50513 Educational and Recreational Supplies	0	500	500	0	0.0%
50514 Other Operating Supplies	0	200	200	0	0.0%



<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50640 MH/DS Client Assistance	441	500	500	0	0.0%
<b>Total Cost Center</b>	<b>932,310</b>	<b>1,061,783</b>	<b>1,060,198</b>	<b>-1,585</b>	<b>-0.1%</b>
<b>26111 Collaborative Recovery Services</b>					
50100 Full-Time Salaries and Wages - Regular	1,167,194	1,329,424	1,310,335	-19,089	-1.4%
50101 Full-Time Salaries and Wages - Overtime	865	1,000	1,000	0	0.0%
50102 Part-Time Salaries and Wages-Regular	10,424	14,571	14,049	-522	-3.6%
50103 Part-Time Salaries and Wages-Overtime	188	0	0	0	0.0%
50104 Temporary Salaries and Wages - Regular	39,200	39,200	40,180	980	2.5%
50107 27th Pay Adjustment	0	-60,362	0	60,362	100.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	527	0	0	0	0.0%
50109 Vacancy Savings	0	-38,651	-36,719	1,932	5.0%
50110 FICA	87,673	98,988	104,389	5,401	5.5%
50111 Retirement VRS	176,854	172,958	170,475	-2,483	-1.4%
50112 Hospital/Medical Plans	165,563	188,214	198,588	10,374	5.5%
50113 Group Insurance - Life (VRS)	13,882	17,683	17,427	-256	-1.4%
50209 Other Professional Services	200	500	500	0	0.0%
50210 Maintenance and Repairs	1,799	2,500	2,500	0	0.0%
50211 Maintenance Service Contracts	337	500	500	0	0.0%
50221 Lease/Rent Of Buildings	2,369	751	1,550	799	106.4%
50240 Printing and Binding	0	100	0	-100	-100.0%
50280 Janitorial	125	1,536	1,536	0	0.0%
50285 Landscaping	3,420	3,137	3,384	247	7.9%
50286 Weed and Pest Control	222	248	251	3	1.2%
50400 Electric Services	14,643	16,601	15,826	-775	-4.7%
50401 Heating Services	3,499	6,717	4,652	-2,065	-30.7%
50402 Water Service	2,829	3,159	2,970	-189	-6.0%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50403 Sewer Service	3,245	3,306	3,408	102	3.1%
50404 Refuse Service	1,532	1,586	1,609	23	1.5%
50410 Postal Services	156	500	500	0	0.0%
50412 Telecommunications	21,294	20,189	20,916	727	3.6%
50430 Mileage	3,055	3,650	3,700	50	1.4%
50431 Education and Training	1,468	0	0	0	0.0%
50450 Dues And Association Memberships	555	500	560	60	12.0%
50500 Office Supplies	365	675	675	0	0.0%
50501 Food Supplies and Food Service Supplies	49,705	53,600	50,750	-2,850	-5.3%
50503 Medical and Laboratory Supplies	0	50	50	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	16,821	18,450	18,350	-100	-0.5%
50505 Linen Supplies	303	850	850	0	0.0%
50512 Books and Subscriptions	234	300	300	0	0.0%
50513 Educational and Recreational Supplies	1,022	300	300	0	0.0%
50514 Other Operating Supplies	1,841	2,725	2,825	100	3.7%
50521 Computer Software	634	720	720	0	0.0%
50649 MH/DS Client Activity	6,128	7,900	7,700	-200	-2.5%
50831 Machinery and Equipment-Replacement Less Than \$5000	5,804	0	0	0	0.0%
50832 Furniture and Fixtures-Replacement Less Than \$5000	8,596	0	0	0	0.0%
<b>Total Cost Center</b>	<b>1,814,571</b>	<b>1,914,075</b>	<b>1,966,606</b>	<b>52,531</b>	<b>2.7%</b>
<b>26201 Community Support Services Director</b>					
50100 Full-Time Salaries and Wages - Regular	139,704	149,418	147,481	-1,937	-1.3%
50107 27th Pay Adjustment	0	-6,712	0	6,712	100.0%
50109 Vacancy Savings	0	-4,301	-4,133	168	3.9%
50110 FICA	10,626	10,905	11,282	377	3.5%
50111 Retirement VRS	21,168	19,439	19,187	-252	-1.3%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50112 Hospital/Medical Plans	12,127	14,478	15,276	798	5.5%
50113 Group Insurance - Life (VRS)	1,662	1,987	1,961	-26	-1.3%
50200 Medical Services	1,686	2,400	2,800	400	16.7%
50203 Management Consulting	6,000	1,500	1,500	0	0.0%
50240 Printing and Binding	0	250	250	0	0.0%
50270 Other Contractual Services	477	0	0	0	0.0%
50412 Telecommunications	601	600	600	0	0.0%
50430 Mileage	2,063	2,450	2,450	0	0.0%
50431 Education and Training	1,815	0	0	0	0.0%
50450 Dues And Association Memberships	435	1,449	1,449	0	0.0%
50501 Food Supplies and Food Service Supplies	440	350	350	0	0.0%
50512 Books and Subscriptions	0	200	200	0	0.0%
50514 Other Operating Supplies	405	700	700	0	0.0%
50640 MH/DS Client Assistance	65,039	0	0	0	0.0%
<b>Total Cost Center</b>	<b>264,248</b>	<b>195,113</b>	<b>201,353</b>	<b>6,240</b>	<b>3.2%</b>
<b>26202 Children/Adolescent Services</b>					
50100 Full-Time Salaries and Wages - Regular	550,713	616,890	663,163	46,273	7.5%
50102 Part-Time Salaries and Wages-Regular	15,405	32,164	0	-32,164	-100.0%
50104 Temporary Salaries and Wages - Regular	35,006	60,000	61,500	1,500	2.5%
50107 27th Pay Adjustment	0	-29,150	0	29,150	100.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	923	0	0	0	0.0%
50109 Vacancy Savings	0	-18,667	-18,584	83	0.4%
50110 FICA	43,706	52,068	55,437	3,369	6.5%
50111 Retirement VRS	82,337	80,257	86,278	6,021	7.5%
50112 Hospital/Medical Plans	69,390	79,629	91,656	12,027	15.1%
50113 Group Insurance - Life (VRS)	6,690	8,206	8,820	614	7.5%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50200 Medical Services	600,937	435,433	445,084	9,651	2.2%
50240 Printing and Binding	398	1,500	1,700	200	13.3%
50270 Other Contractual Services	111,596	130,000	130,200	200	0.2%
50280 Janitorial	533	700	700	0	0.0%
50412 Telecommunications	791	600	1,200	600	100.0%
50430 Mileage	4,023	7,600	8,800	1,200	15.8%
50431 Education and Training	3,211	0	0	0	0.0%
50500 Office Supplies	29	150	150	0	0.0%
50501 Food Supplies and Food Service Supplies	800	1,500	2,000	500	33.3%
50503 Medical and Laboratory Supplies	124	2,000	2,000	0	0.0%
50512 Books and Subscriptions	152	250	500	250	100.0%
50513 Educational and Recreational Supplies	3,797	4,000	4,500	500	12.5%
50514 Other Operating Supplies	137	650	650	0	0.0%
50913 Payroll Offset for Inter-Departmental Services Rendered	-106,827	-118,650	-112,000	6,650	5.6%
<b>Total Cost Center</b>	<b>1,423,871</b>	<b>1,347,130</b>	<b>1,433,754</b>	<b>86,624</b>	<b>6.4%</b>
<b>26203 Community Support Teams</b>					
50100 Full-Time Salaries and Wages - Regular	1,899,915	2,155,914	2,106,149	-49,765	-2.3%
50104 Temporary Salaries and Wages - Regular	37,523	25,998	127,354	101,356	389.9%
50107 27th Pay Adjustment	0	-96,828	0	96,828	100.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	1,485	0	0	0	0.0%
50109 Vacancy Savings	0	-62,106	-59,020	3,086	5.0%
50110 FICA	144,238	159,381	170,863	11,482	7.2%
50111 Retirement VRS	280,494	280,484	274,010	-6,474	-2.3%
50112 Hospital/Medical Plans	268,362	289,560	305,520	15,960	5.5%
50113 Group Insurance - Life (VRS)	21,951	28,670	28,012	-658	-2.3%
50240 Printing and Binding	0	150	150	0	0.0%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50412 Telecommunications	2,523	2,028	3,684	1,656	81.7%
50430 Mileage	7,004	8,718	7,428	-1,290	-14.8%
50500 Office Supplies	49	50	50	0	0.0%
50501 Food Supplies and Food Service Supplies	8	120	120	0	0.0%
50514 Other Operating Supplies	82	90	90	0	0.0%
50640 MH/DS Client Assistance	27,117	27,121	27,200	79	0.3%
50641 MH/DS Subsidy	31,295	35,000	33,000	-2,000	-5.7%
50645 MH/DS Day Support	1,642,334	1,872,793	1,872,793	0	0.0%
50646 MH/DS Consumer Support Funds	63,574	60,000	64,000	4,000	6.7%
50648 MH/DS Respite	21,240	25,963	22,000	-3,963	-15.3%
<b>Total Cost Center</b>	<b>4,449,194</b>	<b>4,813,106</b>	<b>4,983,403</b>	<b>170,297</b>	<b>3.5%</b>
<b>26204 Community and Residential Resources Team</b>					
50100 Full-Time Salaries and Wages - Regular	695,587	777,984	798,118	20,134	2.6%
50101 Full-Time Salaries and Wages - Overtime	1,121	0	0	0	0.0%
50102 Part-Time Salaries and Wages-Regular	103,907	118,320	115,437	-2,883	-2.4%
50103 Part-Time Salaries and Wages-Overtime	283	0	0	0	0.0%
50104 Temporary Salaries and Wages - Regular	99,446	90,000	91,225	1,225	1.4%
50107 27th Pay Adjustment	0	-40,255	0	40,255	100.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	543	0	0	0	0.0%
50109 Vacancy Savings	0	-25,500	-22,365	3,135	12.3%
50110 FICA	70,180	72,463	76,866	4,403	6.1%
50111 Retirement VRS	105,331	101,216	103,835	2,619	2.6%
50112 Hospital/Medical Plans	111,104	137,541	152,760	15,219	11.1%
50113 Group Insurance - Life (VRS)	8,293	10,347	10,615	268	2.6%
50209 Other Professional Services	800	2,000	2,000	0	0.0%
50210 Maintenance and Repairs	29,961	11,300	11,300	0	0.0%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50211 Maintenance Service Contracts	1,348	2,000	2,000	0	0.0%
50221 Lease/Rent Of Buildings	5,993	5,872	7,387	1,515	25.8%
50280 Janitorial	470	6,057	6,057	0	0.0%
50285 Landscaping	14,972	12,783	13,729	946	7.4%
50286 Weed and Pest Control	907	1,001	1,015	14	1.4%
50400 Electric Services	13,873	15,124	14,375	-749	-5.0%
50401 Heating Services	945	2,873	2,419	-454	-15.8%
50402 Water Service	3,413	2,348	2,725	377	16.1%
50403 Sewer Service	3,445	2,681	3,098	417	15.6%
50404 Refuse Service	1,307	1,349	1,349	0	0.0%
50412 Telecommunications	18,002	16,679	18,421	1,742	10.4%
50430 Mileage	610	2,650	2,688	38	1.4%
50431 Education and Training	205	0	0	0	0.0%
50450 Dues And Association Memberships	85	85	85	0	0.0%
50500 Office Supplies	31	0	0	0	0.0%
50501 Food Supplies and Food Service Supplies	90,870	93,420	94,668	1,248	1.3%
50503 Medical and Laboratory Supplies	3,050	2,700	3,600	900	33.3%
50504 Laundry, Housekeeping, and Janitorial Supplies	147	2,000	1,250	-750	-37.5%
50505 Linen Supplies	200	700	600	-100	-14.3%
50514 Other Operating Supplies	1,671	1,625	2,050	425	26.2%
50521 Computer Software	2,180	2,400	2,400	0	0.0%
50640 MH/DS Client Assistance	2,654	2,370	2,500	130	5.5%
50649 MH/DS Client Activity	1,725	2,000	2,100	100	5.0%
50831 Machinery and Equipment-Replacement Less Than \$5000	3,176	0	0	0	0.0%
50832 Furniture and Fixtures-Replacement Less Than \$5000	2,359	0	0	0	0.0%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
<b>Total Cost Center</b>	<b>1,400,194</b>	<b>1,434,133</b>	<b>1,524,307</b>	<b>90,174</b>	<b>6.3%</b>
<b>26205 Day Support</b>					
50100 Full-Time Salaries and Wages - Regular	1,768,965	1,909,488	1,895,069	-14,419	-0.8%
50102 Part-Time Salaries and Wages-Regular	40,045	42,827	42,272	-555	-1.3%
50104 Temporary Salaries and Wages - Regular	258,604	290,167	280,213	-9,954	-3.4%
50107 27th Pay Adjustment	0	-87,683	0	87,683	100.0%
50109 Vacancy Savings	0	-56,514	-53,105	3,409	6.0%
50110 FICA	150,015	163,233	169,643	6,410	3.9%
50111 Retirement VRS	266,187	248,424	246,548	-1,876	-0.8%
50112 Hospital/Medical Plans	259,974	280,511	303,610	23,099	8.2%
50113 Group Insurance - Life (VRS)	20,919	25,392	25,204	-188	-0.7%
50209 Other Professional Services	0	1,500	1,500	0	0.0%
50210 Maintenance and Repairs	3,465	2,000	400	-1,600	-80.0%
50211 Maintenance Service Contracts	1,999	2,400	2,100	-300	-12.5%
50240 Printing and Binding	689	1,750	1,300	-450	-25.7%
50250 Advertising	232	1,500	1,000	-500	-33.3%
50265 Field Trips	96	180	180	0	0.0%
50270 Other Contractual Services	0	0	13,594	13,594	100.0%
50280 Janitorial	0	1,000	0	-1,000	-100.0%
50404 Refuse Service	0	300	0	-300	-100.0%
50411 Messenger Services	51	300	200	-100	-33.3%
50412 Telecommunications	3,599	3,828	3,900	72	1.9%
50430 Mileage	6,542	5,455	6,155	700	12.8%
50431 Education and Training	2,580	0	0	0	0.0%
50450 Dues And Association Memberships	4,484	4,400	4,600	200	4.5%
50500 Office Supplies	104	300	300	0	0.0%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50501 Food Supplies and Food Service Supplies	3,352	5,350	4,950	-400	-7.5%
50503 Medical and Laboratory Supplies	989	1,200	1,200	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	764	1,000	1,000	0	0.0%
50512 Books and Subscriptions	119	100	100	0	0.0%
50513 Educational and Recreational Supplies	2,828	4,500	3,700	-800	-17.8%
50514 Other Operating Supplies	11,279	10,742	9,400	-1,342	-12.5%
50649 MH/DS Client Activity	1,217	1,275	1,575	300	23.5%
50831 Machinery and Equipment-Replacement Less Than \$5000	10,608	0	0	0	0.0%
50832 Furniture and Fixtures-Replacement Less Than \$5000	2,494	0	0	0	0.0%
50913 Payroll Offset for Inter-Departmental Services Rendered	-1,639	-5,000	-16,594	-11,594	-231.9%
<b>Total Cost Center</b>	<b>2,820,561</b>	<b>2,859,925</b>	<b>2,950,014</b>	<b>90,089</b>	<b>3.2%</b>
<b>26206 MH/DS/SA Quality Assurance</b>					
50100 Full-Time Salaries and Wages - Regular	242,095	258,929	255,573	-3,356	-1.3%
50107 27th Pay Adjustment	0	-11,630	0	11,630	100.0%
50109 Vacancy Savings	0	-7,454	-7,162	292	3.9%
50110 FICA	17,648	18,897	19,551	654	3.5%
50111 Retirement VRS	36,683	33,687	33,250	-437	-1.3%
50112 Hospital/Medical Plans	13,069	21,717	22,914	1,197	5.5%
50113 Group Insurance - Life (VRS)	2,879	3,443	3,399	-44	-1.3%
50240 Printing and Binding	807	800	800	0	0.0%
50270 Other Contractual Services	20,555	0	0	0	0.0%
50412 Telecommunications	598	600	600	0	0.0%
50430 Mileage	728	800	800	0	0.0%
50431 Education and Training	3,326	0	0	0	0.0%
50501 Food Supplies and Food Service Supplies	539	650	650	0	0.0%



<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50503 Medical and Laboratory Supplies	457	500	500	0	0.0%
50512 Books and Subscriptions	1,242	1,100	1,100	0	0.0%
50513 Educational and Recreational Supplies	669	0	0	0	0.0%
50514 Other Operating Supplies	369	600	600	0	0.0%
50811 Machinery and Equipment-New Less Than \$5000	210	0	0	0	0.0%
<b>Total Cost Center</b>	<b>341,874</b>	<b>322,639</b>	<b>332,575</b>	<b>9,936</b>	<b>3.1%</b>
<b>26207 ID Eligibility</b>					
50100 Full-Time Salaries and Wages - Regular	283,698	304,206	300,262	-3,944	-1.3%
50107 27th Pay Adjustment	0	-13,663	0	13,663	100.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	108	0	0	0	0.0%
50109 Vacancy Savings	0	-8,745	-8,414	331	3.8%
50110 FICA	21,108	21,688	22,970	1,282	5.9%
50111 Retirement VRS	41,234	39,577	39,064	-513	-1.3%
50112 Hospital/Medical Plans	33,675	36,195	38,190	1,995	5.5%
50113 Group Insurance - Life (VRS)	3,237	4,045	3,993	-52	-1.3%
50209 Other Professional Services	1,208	750	750	0	0.0%
50240 Printing and Binding	60	200	200	0	0.0%
50412 Telecommunications	156	1,356	1,356	0	0.0%
50430 Mileage	525	1,750	1,500	-250	-14.3%
50500 Office Supplies	3	300	300	0	0.0%
50501 Food Supplies and Food Service Supplies	0	100	100	0	0.0%
50514 Other Operating Supplies	537	450	450	0	0.0%
50641 MH/DS Subsidy	5,111	16,000	16,000	0	0.0%
50644 MH/DS OBRA	17,087	18,828	22,915	4,087	21.7%
50647 MH/DS Family Support	0	2,500	2,500	0	0.0%
<b>Total Cost Center</b>	<b>407,747</b>	<b>425,537</b>	<b>442,136</b>	<b>16,599</b>	<b>3.9%</b>

**26208 DD Case Management**

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50100 Full-Time Salaries and Wages - Regular	0	0	103,580	103,580	100.0%
50109 Vacancy Savings	0	0	-2,903	-2,903	-100.0%
50110 FICA	0	0	7,924	7,924	100.0%
50111 Retirement VRS	0	0	13,476	13,476	100.0%
50112 Hospital/Medical Plans	0	0	15,276	15,276	100.0%
50113 Group Insurance - Life (VRS)	0	0	1,378	1,378	100.0%
50240 Printing and Binding	0	0	50	50	100.0%
50270 Other Contractual Services	0	0	163,123	163,123	100.0%
50412 Telecommunications	0	0	1,200	1,200	100.0%
50430 Mileage	0	0	750	750	100.0%
50500 Office Supplies	0	0	150	150	100.0%
50641 MH/DS Subsidy	0	0	20,000	20,000	100.0%
<b>Total Cost Center</b>	<b>0</b>	<b>0</b>	<b>324,004</b>	<b>324,004</b>	<b>100.0%</b>
<b>26301 Executive Director</b>					
50100 Full-Time Salaries and Wages - Regular	170,837	182,716	180,347	-2,369	-1.3%
50107 27th Pay Adjustment	0	-8,206	0	8,206	100.0%
50109 Vacancy Savings	0	-5,249	-5,054	195	3.7%
50110 FICA	12,517	12,878	13,279	401	3.1%
50111 Retirement VRS	25,885	23,771	23,463	-308	-1.3%
50112 Hospital/Medical Plans	18,159	14,478	15,276	798	5.5%
50113 Group Insurance - Life (VRS)	2,032	2,431	2,399	-32	-1.3%
50209 Other Professional Services	14,578	15,000	15,000	0	0.0%
50240 Printing and Binding	314	2,000	2,000	0	0.0%
50270 Other Contractual Services	3,550	8,250	8,250	0	0.0%
50412 Telecommunications	480	1,081	1,081	0	0.0%
50430 Mileage	1,774	1,800	1,800	0	0.0%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50431 Education and Training	4,497	0	0	0	0.0%
50450 Dues And Association Memberships	21,739	25,600	25,600	0	0.0%
50501 Food Supplies and Food Service Supplies	2,710	2,000	2,000	0	0.0%
50512 Books and Subscriptions	0	200	200	0	0.0%
50514 Other Operating Supplies	648	750	750	0	0.0%
<b>Total Cost Center</b>	<b>279,720</b>	<b>279,500</b>	<b>286,391</b>	<b>6,891</b>	<b>2.5%</b>
<b>26302 Finance and Administration Director</b>					
50100 Full-Time Salaries and Wages - Regular	99,730	106,665	105,282	-1,383	-1.3%
50107 27th Pay Adjustment	0	-4,790	0	4,790	100.0%
50109 Vacancy Savings	0	-3,071	-2,950	121	3.9%
50110 FICA	7,451	7,784	8,054	270	3.5%
50111 Retirement VRS	15,111	13,877	13,697	-180	-1.3%
50112 Hospital/Medical Plans	7,242	7,239	7,638	399	5.5%
50113 Group Insurance - Life (VRS)	1,186	1,420	1,400	-20	-1.4%
50203 Management Consulting	0	1,000	1,000	0	0.0%
50412 Telecommunications	598	600	600	0	0.0%
50430 Mileage	456	500	500	0	0.0%
50431 Education and Training	246	0	0	0	0.0%
50500 Office Supplies	155	400	400	0	0.0%
50501 Food Supplies and Food Service Supplies	313	600	600	0	0.0%
50514 Other Operating Supplies	306	400	400	0	0.0%
<b>Total Cost Center</b>	<b>132,794</b>	<b>132,624</b>	<b>136,621</b>	<b>3,997</b>	<b>3.0%</b>
<b>26303 Program Support</b>					
50100 Full-Time Salaries and Wages - Regular	932,266	1,047,265	1,033,690	-13,575	-1.3%
50101 Full-Time Salaries and Wages - Overtime	4,604	1,500	1,500	0	0.0%
50102 Part-Time Salaries and Wages-Regular	38,068	46,960	45,814	-1,146	-2.4%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50104 Temporary Salaries and Wages - Regular	2,502	0	0	0	0.0%
50107 27th Pay Adjustment	0	-49,145	0	49,145	100.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	945	0	0	0	0.0%
50109 Vacancy Savings	0	-31,316	-28,967	2,349	7.5%
50110 FICA	70,974	79,977	82,697	2,720	3.4%
50111 Retirement VRS	141,549	136,249	134,483	-1,766	-1.3%
50112 Hospital/Medical Plans	140,685	173,736	183,312	9,576	5.5%
50113 Group Insurance - Life (VRS)	11,079	13,929	13,748	-181	-1.3%
50209 Other Professional Services	2,400	6,250	6,500	250	4.0%
50210 Maintenance and Repairs	104,370	59,959	55,783	-4,176	-7.0%
50211 Maintenance Service Contracts	19,619	21,708	22,013	305	1.4%
50220 Lease/Rent Of Equipment	32,870	31,320	33,543	2,223	7.1%
50221 Lease/Rent Of Buildings	1,010,030	994,322	1,048,986	54,664	5.5%
50240 Printing and Binding	14	299	299	0	0.0%
50270 Other Contractual Services	537,152	607,345	617,932	10,587	1.7%
50280 Janitorial	64,319	73,718	81,381	7,663	10.4%
50285 Landscaping	26,470	18,872	20,678	1,806	9.6%
50286 Weed and Pest Control	3,267	5,735	5,780	45	0.8%
50310 Automotive/Motor Pool	258,434	289,707	280,030	-9,677	-3.3%
50400 Electric Services	95,404	106,357	97,943	-8,414	-7.9%
50401 Heating Services	5,941	10,647	6,901	-3,746	-35.2%
50402 Water Service	2,892	3,187	3,034	-153	-4.8%
50403 Sewer Service	3,183	3,572	3,342	-230	-6.4%
50404 Refuse Service	3,137	3,245	3,245	0	0.0%
50410 Postal Services	14,012	14,068	14,386	318	2.3%
50411 Messenger Services	45	0	100	100	100.0%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50412 Telecommunications	259,002	240,265	285,571	45,306	18.9%
50430 Mileage	5,257	3,830	3,790	-40	-1.0%
50450 Dues And Association Memberships	175	175	175	0	0.0%
50500 Office Supplies	7,765	9,598	9,223	-375	-3.9%
50501 Food Supplies and Food Service Supplies	1,555	1,550	1,550	0	0.0%
50503 Medical and Laboratory Supplies	200	450	450	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	13,239	15,787	14,800	-987	-6.3%
50514 Other Operating Supplies	6,211	4,158	5,972	1,814	43.6%
50812 Furniture and Fixtures-New Less Than \$5000	6,483	0	0	0	0.0%
50831 Machinery and Equipment-Replacement Less Than \$5000	7,806	0	0	0	0.0%
50832 Furniture and Fixtures-Replacement Less Than \$5000	35,130	0	0	0	0.0%
50833 Telecommunications Equipment-Replacement Less Than \$5000	2,700	0	0	0	0.0%
<b>Total Cost Center</b>	<b>3,871,754</b>	<b>3,945,279</b>	<b>4,089,684</b>	<b>144,405</b>	<b>3.7%</b>
<b>26304 Client Billing Services</b>					
50100 Full-Time Salaries and Wages - Regular	394,338	454,707	435,830	-18,877	-4.2%
50104 Temporary Salaries and Wages - Regular	668	0	0	0	0.0%
50107 27th Pay Adjustment	0	-20,423	0	20,423	100.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	322	0	0	0	0.0%
50109 Vacancy Savings	0	-13,089	-12,213	876	6.7%
50110 FICA	32,559	33,186	33,341	155	0.5%
50111 Retirement VRS	60,277	59,157	56,702	-2,455	-4.1%
50112 Hospital/Medical Plans	77,621	72,390	76,380	3,990	5.5%
50113 Group Insurance - Life (VRS)	4,673	6,047	5,797	-250	-4.1%
50240 Printing and Binding	1,589	2,200	2,200	0	0.0%
50270 Other Contractual Services	21,606	35,000	31,934	-3,066	-8.8%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50410 Postal Services	10,199	8,664	10,200	1,536	17.7%
50430 Mileage	26	500	500	0	0.0%
50431 Education and Training	345	0	0	0	0.0%
50450 Dues And Association Memberships	150	150	150	0	0.0%
50500 Office Supplies	369	600	600	0	0.0%
50512 Books and Subscriptions	0	470	470	0	0.0%
50514 Other Operating Supplies	473	475	475	0	0.0%
50835 Computer Equipment-Replacement Less Than \$5000	869	0	0	0	0.0%
<b>Total Cost Center</b>	<b>606,084</b>	<b>640,034</b>	<b>642,366</b>	<b>2,332</b>	<b>0.4%</b>
<b>26305 Information Services</b>					
50100 Full-Time Salaries and Wages - Regular	566,567	604,372	612,173	7,801	1.3%
50104 Temporary Salaries and Wages - Regular	3,524	0	0	0	0.0%
50107 27th Pay Adjustment	0	-27,144	0	27,144	100.0%
50109 Vacancy Savings	0	-17,398	-17,155	243	1.4%
50110 FICA	41,986	44,109	46,831	2,722	6.2%
50111 Retirement VRS	85,866	78,629	79,644	1,015	1.3%
50112 Hospital/Medical Plans	53,132	57,912	61,104	3,192	5.5%
50113 Group Insurance - Life (VRS)	6,746	8,038	8,142	104	1.3%
50203 Management Consulting	1,875	3,000	3,000	0	0.0%
50209 Other Professional Services	14,373	12,000	12,000	0	0.0%
50211 Maintenance Service Contracts	64,548	65,964	65,964	0	0.0%
50412 Telecommunications	1,196	1,200	1,200	0	0.0%
50430 Mileage	0	400	400	0	0.0%
50450 Dues And Association Memberships	0	300	300	0	0.0%
50501 Food Supplies and Food Service Supplies	0	75	75	0	0.0%
50512 Books and Subscriptions	0	360	360	0	0.0%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50514 Other Operating Supplies	547	450	450	0	0.0%
50521 Computer Software	34,485	33,000	33,000	0	0.0%
<b>Total Cost Center</b>	<b>874,845</b>	<b>865,267</b>	<b>907,488</b>	<b>42,221</b>	<b>4.9%</b>
<b>26306 Human Resources/Payroll</b>					
50100 Full-Time Salaries and Wages - Regular	173,354	198,489	196,045	-2,444	-1.2%
50101 Full-Time Salaries and Wages - Overtime	0	0	38,356	38,356	100.0%
50104 Temporary Salaries and Wages - Regular	49,073	48,712	49,930	1,218	2.5%
50107 27th Pay Adjustment	0	-9,292	0	9,292	100.0%
50108 Hybrid Disability Prgm (Prev Wage Adj)	154	0	0	0	0.0%
50109 Vacancy Savings	0	-5,800	-5,423	377	6.5%
50110 FICA	16,812	18,272	21,751	3,479	19.0%
50111 Retirement VRS	26,186	25,823	25,505	-318	-1.2%
50112 Hospital/Medical Plans	18,340	21,717	22,914	1,197	5.5%
50113 Group Insurance - Life (VRS)	2,055	2,641	2,607	-34	-1.3%
50114 Unemployment Insurance	3,608	0	0	0	0.0%
50200 Medical Services	215	400	400	0	0.0%
50209 Other Professional Services	1,578	1,398	2,500	1,102	78.8%
50240 Printing and Binding	3,782	1,000	1,000	0	0.0%
50250 Advertising	1,223	1,500	1,500	0	0.0%
50430 Mileage	13	300	300	0	0.0%
50431 Education and Training	3,706	0	0	0	0.0%
50500 Office Supplies	56,144	41,000	41,000	0	0.0%
50504 Laundry, Housekeeping, and Janitorial Supplies	715	1,000	1,000	0	0.0%
<b>Total Cost Center</b>	<b>356,958</b>	<b>347,160</b>	<b>399,385</b>	<b>52,225</b>	<b>15.0%</b>
<b>26307 Financial Mangement</b>					
50100 Full-Time Salaries and Wages - Regular	225,138	240,790	237,669	-3,121	-1.3%

<b>Cost Center</b>	<b>Prior Year Actual</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>Dollar Inc/Dec</b>	<b>Percent Inc/Dec</b>
50102 Part-Time Salaries and Wages-Regular	7,810	8,385	8,277	-108	-1.3%
50107 27th Pay Adjustment	0	-10,815	0	10,815	100.0%
50109 Vacancy Savings	0	-7,141	-6,660	481	6.7%
50110 FICA	16,718	18,215	18,815	600	3.3%
50111 Retirement VRS	34,113	31,327	30,921	-406	-1.3%
50112 Hospital/Medical Plans	29,348	30,766	32,462	1,696	5.5%
50113 Group Insurance - Life (VRS)	2,678	3,203	3,160	-43	-1.3%
50240 Printing and Binding	371	350	450	100	28.6%
50270 Other Contractual Services	16,812	600,000	600,000	0	0.0%
50430 Mileage	818	625	820	195	31.2%
50431 Education and Training	273	0	0	0	0.0%
50450 Dues And Association Memberships	105	95	105	10	10.5%
50459 Other Charges Miscellaneous	2,540	0	0	0	0.0%
50500 Office Supplies	216	150	220	70	46.7%
50521 Computer Software	19,561	0	0	0	0.0%
50805 Computer Equipment-New \$5000 and Over	5,168	0	0	0	0.0%
50815 Computer Equipment-New Less Than \$5000	51,047	0	0	0	0.0%
50835 Computer Equipment-Replacement Less Than \$5000	74,572	0	0	0	0.0%
<b>Total Cost Center</b>	<b>487,288</b>	<b>915,950</b>	<b>926,239</b>	<b>10,289</b>	<b>1.1%</b>