## CAPITAL IMPROVEMENT PROGRAM

## EXECUTIVE SUMMARY

Henrico County prepares a ten-year Capital Improve Program (CIP) annually to account for capital improvement projects that generally require a significant outlay of funds and have a project life of longer than one year. Needs are put forward by Departments and prioritized by the Departments over the initial five-year period with projects identified for years six through ten to assist in planning for future capital needs. With the adoption of the budget, funds are appropriated for the first year of the CIP plan. Once funds are appropriated to the Capital Projects Fund for a project, the funds remain appropriated until the project is completed. The CIP also includes estimates of any operating costs associated with each project.

The County's CIP is divided into two main project categories: General Government and Utilities. The general government category includes functions like public safety, transportation, parks, environmental, libraries, and all projects within Henrico County Public Schools. The Utilities category provides details on capital investments to the County's water and wastewater infrastructure.

The 10-year list of capital various County departments have identified is summarized below:

| Department | Year 1 Projects | Year 1 Costs | Overall Projects | Overall Cost |
| ---: | ---: | ---: | ---: | ---: |
| Community Revitalization | 3 | $\$ 4,750,000$ | 3 | $\$ 4,750,000$ |
| Education | 9 | $\$ 118,300,000$ | 29 | $\$ 863,100,000$ |
| Electoral Board | 0 | 0 | 1 | $\$ 1,800,000$ |
| Fire | 1 | $\$ 3,774,000$ | 11 | $\$ 178,364,000$ |
| General Services | 9 | $\$ 21,578,000$ | 10 | $\$ 69,648,000$ |
| Information Technology | 2 | $\$ 1,948,952$ | 3 | $\$ 38,699,124$ |
| Mental Health | 0 | 0 | 1 | $\$ 24,653,000$ |
| Police | 2 | $\$ 466,000$ | 4 | $\$ 26,894,000$ |
| Public Library | 1 | 271,000 | 3 | $\$ 7,374,000$ |
| Public Safety | 1 | $2,774,000$ | 2 | $\$ 35,115,000$ |
| Public Utilities - Sewer | 17 | $\$ 93,875,000$ | 26 | $\$ 657,629,000$ |
| Public Utilities - Water | 13 | $\$ 26,100,000$ | 19 | $\$ 149,900,000$ |
| Public Works - Environmental | 6 | $\$ 10,098,000$ | 6 | $\$ 72,990,000$ |
| Public Works - Transportation | 6 | $\$ 229,500,000$ | 6 | $\$ 2,210,900,000$ |
| Public Utilities - Solid Waste | 0 |  | 0 | 2 |
| Recreation | 3 | $\$ 8,420,000$ | 12 | $\$ 98,595,000$ |
| Sheriff | 3 | $\$ 1,446,000$ | 4 | $\$ 47,745,497$ |
| Sports \& Entertainment | 1 | $\$ 2,556,000$ | 1 | $\$ 38,844,000$ |
| Authority |  |  |  | 3 |
| Vehicle Replacement | 3 | $\$ 14,800,000$ | $\$ 74,000,000$ |  |
| Total | $\mathbf{y 0}$ | $\$ 540,656,952$ | 146 | $\$ 4,601,700,621$ |

## Capital Improvement Program

## FY25 Highlights

In total, recommendations for capital improvement funding for FY25 amount to $\$ 327,167,000$. The following highlights for departmental project recommendations are noted:

Capital funding for Henrico County Public Schools totals $\$ 122,300,000$ ensuring that taking care of schools remains a top priority. There are five projects funded with general obligation bonds approved by voters in the November 2022 referendum totaling $\$ 94,300,000$. Construction begins with $\$ 79,000,000$ allocated to the replacement of Quioccasin Middle School, $\$ 5,000,000$ for Charles M. Johnson planning and design, and $\$ 10,300,000$ to finish funding requirements for Longan Elementary, Jackson Davis Elementary School \& HCPS Environmental Education Living Building. The FY25 Capital Budget also sees the inclusion of $\$ 9,000,000$ in ongoing Meals Tax funding for maintenance projects throughout HCPS. Also, $\$ 10,000,000$ is allocated for mechanical and roof replacements; this is an increase from $\$ 2,500,000$ included since FY99. $\$ 2,000,000$ is allocated for technology infrastructure, $\$ 1,000,000$ for the playground replacement plan, and $\$ 6,000,000$ for school bus replacements. It is important to note that every school except one built before 1960 has been significantly remodeled or replaced, showing Henrico County takes care of its assets.

Public Safety projects total $\$ 18,194,000$. The Division of Fire will use $\$ 3,774,000$ for planning \& design of Firehouse \#1, and $\$ 5,300,000$ for apparatus replacement. The Police Division will use $\$ 1,400,000$ recommended for the Animal Shelter Renovations and $\$ 3,500,000$ for police vehicle replacement. There is also $\$ 2,774,000$ for the planning \& design of the Animal Adoption Center. Lastly, the Sheriff Department will use $\$ 721,000$ for Jail East Casework Replacement, $\$ 625,000$ for Jail East Kitchen Upgrades, and $\$ 100,000$ for a Jail West Study.

A total of $\$ 43,598,000$ is proposed for Public Works projects. Of this total, $\$ 27,500,000$ will come from CVTA resources with $\$ 25,000,000$ going towards prioritized road projects, and $\$ 2,500,000$ for pedestrian improvements, which will have an additional $\$ 2,500,000$ of local resources allocated for the same purpose. The proposed budget continues the County's efforts to reduce pollutants to meet its $\mathrm{MS} / 4$ permit requirements with an allocation of $\$ 2,348,000$ while also continuing annual environmental efforts with $\$ 3,750,000$ for BMP maintenance, land acquisitions, stream clean-up, dam repairs, alley maintenance and minor drainage projects. Finally, an additional $\$ 7,500,000$ will be used for prioritized drainage projects funded with general obligation bonds approved by voters in the November 2022 referendum.

The remaining recommended funding for General Government agencies totals $\$ 23,100,000$. Recreation and Parks will utilize $\$ 2,000,000$ for its facility rehabilitation program and $\$ 2,500,000$ for the third phase of Tuckahoe Creek Park. Funded projects for General Services total $\$ 11,650,000$ to be used for various maintenance and enhancement projects. An allocation of $\$ 2,000,000$ is provided for neighborhood revitalization efforts from the Community Revitalization reserve. An additional $\$ 750,000$ provides support for the Henrico Investment Program and \$2,000,000 provides resources to support the new Employee Home Purchase Assistance Program (EHPAP). For Information Technology projects including the County's GIS maintenance, $\$ 2,200,000$ is recommended in the capital budget.

Finally, the recommended funding for the Department of Public Utilities Water \& Sewer Enterprise Fund is $\$ 119,975,000$. This funding level will allow DPU to continue maintenance and expansion of the County's vast water and sewer infrastructure network.

## Capital Improvement Program

## Fiscal Responsibility

The CIP also represents a balance between available resources and competing county priorities. To ensure that the county's infrastructure is meeting the service delivery needs of the residents, the Board of Supervisors, in consultation with the Henrico County School Board on HCPS projects, can authorize a bond referendum for projects considered the highest priority.

By projecting and scheduling capital improvements in advance of actual needs, the county obtains several advantages.

1. Reduction of the need for "crash programs" to finance the construction of County facilities.
2. Budgeting takes place within a system, which assures capital projects will be built according to a predetermined priority system while planning in advance for revenue needed to finance and complete these capital projects.
3. Advance planning ensures projects are well thought out in advance of construction.
4. Major financing purchases can be scheduled in conjunction with favorable market conditions.
5. Coordination with the operating budget is ensured. An important aspect of capital improvement planning is the affect capital expenditures have upon the annual operating cost of the county. When a new facility is established, it must be maintained and staffed, and obligations, which begin when it is made operational, will become continuous. Within the FY25 Operating Budget, all operating costs arising from current and previously approved capital projects that are becoming operational have been accounted for through a crosswalk analysis that is updated annually.

## EXPENDITURE SUMMARY - \$327,167,000

By Project Type


By Funding Source


## Capital Improvement Program

## OPERATING IMPACT

The Capital Improvement Program (CIP) accounts for capital improvement projects that generally require a significant outlay of funds and have a project life longer than one year. Henrico County's capital improvement needs and funding requirements are outlined in the Capital Improvement Program FY25 through FY34.

Bringing a new facility on-line may require additional costs such as maintenance, utilities, and personnel to operate the facility. This impact to future operating budgets is considered before funding for a capital project is recommended. Operating costs associated with a new facility are added to department's budgets in the year of the facility's projected opening date through a complete "crosswalk" between the capital and operating budgets.

The proposed Capital Budget for FY 25 is $\$ 327,167,000$, which funds a portion of the project requests in the first year of the CIP. Operating impacts for projects funded in the FY25 capital budget are accounted for in the county's multiyear expenditure forecasts.

Also appearing in the following pages is the estimated incremental impact of operating costs that would arise from all current capital projects requested within the first five years of the Capital Improvement Program.

## DEVELOPMENT PROCESS

Departmental capital project requests are solicited each year with direction to provide a thoughtful and realistic look at projects beyond the five-year range to allow for better planning of infrastructure needs. Each project in the current CIP is carefully reviewed and prioritized before being submitted and projects that are no longer justifiable are not requested. Departmental requests for facility improvements or new buildings are submitted to General Services for assessment and cost estimates, including operating impacts. More detail assessments are made for projects in year 1 to 5 of the plan with the most focus on year 1 projects. The goal of the CIP is to produce a concise document that provides specific project information to the County Manager and the CIP review committee. Hearings are held to review each project where departments advocate for their priorities.

## CIP DEVELOPMENT TIMELINE

July - Requests solicited from departments.
August/September - Departments work with General Services to determine project cost estimates.
Mid-Late September - Departments submit final requests to the Office of Management and Budget (OMB.)
October/November - OMB reviews requests and determines initial funding availability.
December - Review of all requested projects by the CIP review committee.
January/February - First year CIP funding is finalized.
March - First year CIP is presented to the Board of Supervisors in the proposed budget. A public hearing is held on the CIP by the Planning Commission to determine substantial and accord with the County's Comprehensive Plan.

April - Board of Supervisors adopts the CIP as part of the annual budget.
June - Funds are appropriated by the Board of Supervisors.

## Capital Improvement Program

## FUNDING SOURCES

Funding for CIP projects typically comes from two major sources: long-term borrowing and current revenues (pay-as-you-go financing). The operating budget is the primary mechanism through which current revenues are appropriated to capital projects. It is important to note that the FY25 budget includes the Education Meals Tax revenue which was approved by voters in November 2013 and dedicated to HCPS by the Board of Supervisors. A total of $\$ 9.0$ million associated with this revenue has been dedicated to various school maintenance and rehabilitation projects. Meals Tax revenue, which is dedicated to Henrico County Public Schools, also provides a resource to fund debt service for GO bond referendum projects. The amount appropriated for capital projects each year is based on the Capital Improvement Program in effect at the time the capital budget is developed. The first five years of requests from FY25 to FY29 total $\$ 2,582,898,263$, which represents an increase of $\$ 258,655,072$ from the current FY24 through FY28 CIP of \$2,324,243,191.

|  | FY25 Capital Budget Plan |
| :--- | ---: |
|  | Recommended |
| Project | FY25 |
| Schools Mechanical/Roof | $10,000,000$ GF Fund Balance |
| Schools Meals Tax Reserve | $9,000,000$ Meals Tax Revenues |
| School Playground Replacement | $1,000,000$ GF Fund Balance |
| Schools Technology | $2,000,000$ General Fund Revenue |
| Environmental Center Living Building | $1,300,000$ 2022 GO Bonds - Schools |
| Jackson-Davis Elementary School Replacement | $4,500,000$ 2022 GO Bonds - Schools |
| Longan Elementary School Replacement | $4,500,000$ 2022 GO Bonds - Schools |
| Quiocassin Middle School Replacement | $79,000,000$ 2022 GO Bonds - Schools (\$60M FY25 Bonds; \$19M FY26 Bonds) |
| Johnson Elementary School Renovation | $5,000,000$ 2022 GO Bonds - Schools |
|  |  |
| General Services Maintenance Projects | $10,000,000$ GF Fund Balance |
| IT Projects | $2,000,000$ GF Fund Balance |
| GIS Funding | 200,000 GF Fund Balance |
| Recreation Facility Rehabilitation | $2,000,000$ GF Fund Balance |
| Energy Management | 250,000 Capital Reserve |
| Community Revitalization Project | $2,000,000$ GF Fund Balance (CR Reserve) |
| HPAP Program | $2,000,000$ GF Fund Balance (Permit Fee Overage) |
| HIP | 750,000 GF Fund Balance (HIP Reserve) |
| Animal Shelter Renovation | $1,400,000$ Capital Reserve (P\&D Early) |
| Jail East Upgrades (Casework \& Kitchen Upgrades) | $1,346,000$ Capital Reserve |
| HSB Lobby Renovations | $1,400,000$ Capital Reserve (P\&D Early) |
| Jail West Study | 100,000 Capital Reserve |
| Animal Adoption Center | $2,774,000$ 2022 GO Bonds - General Government |
| Tuckahoe Creek Park Phase III | $2,500,000$ 2022 GO Bonds - General Government |
| Drainage Improvements | $7,500,000$ 2022 GO Bonds - General Government |
| Firehouse 1 Relocation/Construction | $3,774,000$ 2024 EDA Bonds |
| DPW Stormwater Projects | $2,348,000$ General Fund Revenue |
| BMP Maintenance | $1,000,000$ General Fund Revenue |
| DPW Land Acquisitions - Drainage | 500,000 Motor Vehicle License Fee |
| DPW Streams and Creeks - Drainage | 750,000 Motor Vehicle License Fee |
| DPW Minor Drainage Projects | 500,000 Motor Vehicle License Fee |
| Countywide Dam Repairs \& Maintenance | 500,000 Motor Vehicle License Fee |
| Countywide Alley Maintenance/Vacation | 500,000 Motor Vehicle License Fee |
| Countywide Pedestrian Improvements | $2,500,000$ GF Fund Balance |
| Countywide Pedestrian Improvements | $2,500,000$ CVTA |
| CVTA Reserve | 19000 |
| Total, FY25 Capital Budget, Fund 21 |  |


| Fund 22 - Vehicle Replacement Fund |  |
| :--- | ---: |
| School Bus Replacement |  |
| Vehicle Replacement - Police | $\mathbf{6 , 0 0 0 , 0 0 0}$ GF Fund Balance |
| Vehicle Replacement - Fire | $\mathbf{3 , 5 0 0 , 0 0 0}$ GF Fund Balance |
| Total - Fund 22 | $\mathbf{1 4 , 3 0 0 , 0 0 0}$ GF Fund Balance, Fire ATL State Funding |
|  | $\mathbf{1 1 9 , 9 7 5 , 0 0 0}$ |
| Fund 51 Projects |  |
| Total FY25 Capital Budget | $\mathbf{3 2 7 , 1 6 7 , 0 0 0}$ |

## Capital Improvement Program Requests Summary

 FY25 through FY29| By Department | Requested FY25 | Requested FY26 | Requested FY27 | Requested FY28 | Requested FY29 | Total Requested |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Capital Projects Fund |  |  |  |  |  |  |
| Community Revitalization | 4,750,000 | 0 | 0 | 0 | 0 | 4,750,000 |
| Education | 118,300,000 | 51,500,000 | 70,000,000 | 69,000,000 | 65,700,000 | 374,500,000 |
| Electoral Board | - | 1,300,000 | - | 500,000 | - | 1,800,000 |
| Fire | 3,774,000 | 19,353,000 | 17,489,000 | 8,413,000 | 25,778,000 | 74,807,000 |
| General Services | 21,578,000 | 17,658,000 | 28,012,000 | 1,200,000 | 1,200,000 | 69,648,000 |
| Information Technology | 1,948,952 | 13,270,225 | 2,286,939 | 9,000,754 | 1,395,393 | 27,902,263 |
| Mental Health |  |  |  | 3,107,000 | 21,546,000 | 24,653,000 |
| Police | 466,000 | 2,275,000 | 6,058,000 | - | 18,095,000 | 26,894,000 |
| Public Library | 271,000 | 2,253,000 | 1,248,000 | 3,602,000 | - | 7,374,000 |
| Public Safety | 2,774,000 | 17,341,000 | 15,000,000 | 0 | - | 35,115,000 |
| Public Utilites - Solid Waste | - | - | - | - | 700,000 | 700,000 |
| Public Works - Environmental | 10,098,000 | 17,598,000 | 17,598,000 | 17,598,000 | 10,098,000 | 72,990,000 |
| Public Works - Transportation Network | 229,500,000 | 229,500,000 | 229,500,000 | 229,500,000 | 229,500,000 | 1,147,500,000 |
| Recreation | 8,420,000 | 14,974,000 | 16,137,000 | 7,046,000 | 34,744,000 | 81,321,000 |
| Sheriff | 1,446,000 | - | - | - | - | 1,446,000 |
| Sports \& Entertainment Authority | 2,556,000 | 36,288,000 | - | - | - | 38,844,000 |
| Total | 405,881,952 | 423,310,225 | 403,328,939 | 348,966,754 | 408,756,393 | 1,990,244,263 |


| Vehicle Replacement Reserve |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Education | $6,000,000$ | $6,000,000$ | $6,000,000$ | $6,000,000$ | $6,000,000$ | $30,000,000$ |
| Fire | $5,300,000$ | $5,300,000$ | $5,300,000$ | $5,300,000$ | $5,300,000$ | $26,500,000$ |
| Police |  | $3,500,000$ | $3,500,000$ | $3,500,000$ | $3,500,000$ | $3,500,000$ |
| Total | $\mathbf{1 4 , 8 0 0 , 0 0 0}$ | $\mathbf{1 4 , 8 0 0 , 0 0 0}$ | $\mathbf{1 4 , 8 0 0 , 0 0 0}$ | $\mathbf{1 4 , 8 0 0 , 0 0 0}$ | $\mathbf{1 4 , 8 0 0 , 0 0 0}$ | $\mathbf{7 4 , 0 0 0 , 0 0 0}$ |
|  |  |  |  |  |  |  |


| Enterprise Fund - Utilities |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Public Utilities - Sewer |  | 93,875,000 | 82,508,000 | 47,621,000 | 79,875,000 | 126,875,000 | 430,754,000 |
| Public Utilities - Water |  | 26,100,000 | 22,700,000 | 10,200,000 | 14,200,000 | 14,700,000 | 87,900,000 |
| Total |  | 119,975,000 | 105,208,000 | 57,821,000 | 94,075,000 | 141,575,000 | 518,654,000 |
|  | Grand Total | 540,656,952 | 543,318,225 | 475,949,939 | 457,841,754 | 565,131,393 | 2,582,898,263 |
| By Revenue Source |  | FY25 | FY26 | FY27 | FY28 | FY29 | Total |


| Capital Projects Fund |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Capital Reserve | 3,438,000 | 1,754,000 | 250,000 | 250,000 | 250,000 | 5,942,000 |
| CVTA | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 | 12,500,000 |
| G.O. Bonds - Education - 2022 | 94,300,000 | 27,500,000 | 46,000,000 | 45,000,000 | 41,700,000 | 254,500,000 |
| G.O. Bonds - General Gov't - 2022 | 14,048,000 | 49,194,000 | 44,989,000 | 16,421,000 | 30,307,000 | 154,959,000 |
| General Fund | 51,707,952 | 43,465,725 | 38,029,939 | 29,387,754 | 28,731,393 | 191,322,763 |
| General Fund - Education Meals Tax | 9,000,000 | 9,000,000 | 9,000,000 | 9,000,000 | 9,000,000 | 45,000,000 |
| No Funding Source | 230,888,000 | 289,896,500 | 262,560,000 | 246,408,000 | 295,568,000 | 1,325,320,500 |
| Total | 405,881,952 | 423,310,225 | 403,328,939 | 348,966,754 | 408,056,393 | 1,989,544,263 |
| Vehicle Replacement Reserve |  |  |  |  |  |  |
| General Fund | 14,800,000 | 14,800,000 | 14,800,000 | 14,800,000 | 14,800,000 | 74,000,000 |
| Total | 14,800,000 | 14,800,000 | 14,800,000 | 14,800,000 | 14,800,000 | 74,000,000 |


| Enterprise Fund - Utilities |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Enterprise Fund |  | 119,975,000 | 105,208,000 | 57,821,000 | 94,075,000 | 142,275,000 | 519,354,000 |
| Total |  | 119,975,000 | 105,208,000 | 57,821,000 | 94,075,000 | 142,275,000 | 519,354,000 |
|  | Grand Total | 540,656,952 | 543,318,225 | 475,949,939 | 457,841,754 | 565,131,393 | ,582,898,263 |

## Capital Improvement Program Requests Summary

## FY25 through FY29

| By Project Type | FY25 | FY26 | FY27 | FY28 | FY29 | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Capital Projects Fund |  |  |  |  |  |  |
| Building (New) | 97,120,000 | 45,116,000 | 99,016,000 | 51,026,000 | 82,266,000 | 374,544,000 |
| Building Addition | 2,556,000 | 36,288,000 | 660,000 | 7,028,000 | 24,853,000 | 71,385,000 |
| Building Improvements | 45,514,000 | 60,264,000 | 37,552,000 | 26,802,000 | 23,200,000 | 193,332,000 |
| Drainage | 6,750,000 | 14,250,000 | 14,250,000 | 14,250,000 | 6,750,000 | 56,250,000 |
| Park | 8,420,000 | 14,974,000 | 11,716,000 | 5,512,000 | 34,744,000 | 75,366,000 |
| Roadway | 229,500,000 | 229,500,000 | 229,500,000 | 229,500,000 | 229,500,000 | 1,147,500,000 |
| Site Improvements | 8,475,000 | 3,000,000 | 3,000,000 | - | - | 14,475,000 |
| Solid Waste | - | - | - | - | 700,000 | 700,000 |
| Stormwater | 3,348,000 | 3,348,000 | 3,348,000 | 3,348,000 | 3,348,000 | 16,740,000 |
| Technology Improvements | 4,198,952 | 16,570,225 | 4,286,939 | 11,500,754 | 3,395,393 | 39,952,263 |
| Vehicle Replacement | 14,800,000 | 14,800,000 | 14,800,000 | 14,800,000 | 14,800,000 | 74,000,000 |
| Total | 420,681,952 | 438,110,225 | 418,128,939 | 363,766,754 | 423,556,393 | 2,064,244,263 |


Capital Improvement Program Five Year Summary FY25 through FY29 Department Requests by Fiscal Year and Priority Number - Capital Projects Fund - Fund 21 and Fund 22

| Project |  | Priority Source | Recommended FY25 | Request FY25 | Request FY26 | Request FY27 | Request <br> FY28 | Request FY29 | Total Five Year | Beyond FY29 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Community Revitalization |  |  |  |  |  |  |  |  |  |  |
| 01806 | Community Revitalization Project | 1 General Fund | 2,000,000 | 2,000,000 | - | - | - | - | 2,000,000 | - |
| 09536 | Home Purchase Assistance Program (HPAP) | 2 General Fund | 2,000,000 | 2,000,000 | - | - | - | - | 2,000,000 | - |
| 09320 | Henrico Investment Program (HIP) | 3 General Fund | 750,000 | 750,000 | - | - | - | - | 750,000 | - |
|  |  | Department Subtotal | 4,750,000 | 4,750,000 | - | - | - | - | 4,750,000 | - |
| Education |  |  |  |  |  |  |  |  |  |  |
| 00518 \& 00527 | Mechanical and Roof Replacements | 1 General Fund | 10,000,000 | 12,000,000 | 12,000,000 | 12,000,000 | 12,000,000 | 12,000,000 | 60,000,000 | - |
| 09098 | Technology Improvements | 2 General Fund | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 10,000,000 |  |
| 09425 | Playground Replacements | 3 General Fund | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 5,000,000 | - |
| 06899 | Meals Tax | 4 Meals Tax | 9,000,000 | 9,000,000 | 9,000,000 | 9,000,000 | 9,000,000 | 9,000,000 | 45,000,000 | - |
| 06672 | Jackson Davis ES Replacement Planning \& Construction | 52022 Bond Referendum | 4,500,000 | 4,500,000 | - | - | - | - | 4,500,000 | - |
| 06673 | Longan ES Replacement Planning \& Construction | 62022 Bond Referendum | 4,500,000 | 4,500,000 | - | - | - | - | 4,500,000 | - |
| 09319 | HCPS Environmental Education Living Building | 72022 Bond Referendum | 1,300,000 | 1,300,000 | - | - | - | - | 1,300,000 | - |
| 08773 | Quioccasin MS Replacement | 82022 Bond Referendum | 79,000,000 | 79,000,000 | - | - | - | - | 79,000,000 | - |
| 06292 | Charles M. Johnson ES Renovation | 92022 Bond Referendum | 5,000,000 | 5,000,000 | 21,500,000 | - | - | - | 26,500,000 | - |
| 08912 | Fairfield ES Replacement | 102022 Bond Referendum | - | - | 6,000,000 | 40,000,000 | - | - | 46,000,000 | - |
| 06743 | Highland Springs ES Replacement | 112022 Bond Referendum | - | - | - | 6,000,000 | 39,000,000 | - | 45,000,000 | - |
| NEW | New West End Elementary | 122022 Bond Referendum | - | - | - | - | 6,000,000 | 41,700,000 | 47,700,000 | - |
| 06746 | Ruby F. Carver ES Renovation | 13 No Funding Source | - | - | - | - | - | - | - | 27,500,000 |
| 06744 | Elizabeth Holladay ES Renovation | 14 No Funding Source | - | - | - | - | - | - | - | 26,400,000 |
| 08874 | Three Chopt ES Renovation | 15 No Funding Source | - | - | - | - | - | - | - | 21,000,000 |
| 08772 | Dumbarton ES Renovation | 16 No Funding Source | - | - | - | - | - | - | - | 35,700,000 |
| 08775 | Hermitage HS Renovation | 17 No Funding Source | - | - | - | - | - | - | - | 123,000,000 |
| 08914 | Cashell Donahoe ES Renovation | 18 No Funding Source | - | - | - | - | - | - | - | 26,300,000 |
| NEW | Glen Allen ES Renovation | 19 No Funding Source | - | - | - | - | - | - | - | 30,000,000 |
| NEW | John Rolfe MS Renovation | 20 No Funding Source | - | - | - | - | - | - | - | 74,500,000 |
| NEW | Mills E. Godwin HS Renovation | 21 No Funding Source | - | - | - | - | - | - | - | 90,000,000 |
| NEW | Gayton ES Renovation | 22 No Funding Source | - | - | - | - | - | - | - | 34,200,000 |
| NEW | Montrose ES Renovation or Rebuild | 23 No Funding Source | - | - | - | - | - | - | - | TBD |
| NEW | Short Pump ES Renovation or Rebuild | 24 No Funding Source | - | - | - | - | - | - | - | TBD |
| NEW | Varina ES Renovation or Rebuild | 25 No Funding Source | - | - | - | - | - | - | - | TBD |
| NEW | Longdale ES Renovation or Rebuild | 26 No Funding Source | - | - | - | - | - | - | - | TBD |
| NEW | Lakeside ES Renovation or Rebuild | 27 No Funding Source | - | - | - | - | - | - | - | TBD |
| NEW | Glen Lea ES Renovation or Rebuild | 28 No Funding Source | - | - | - | - | - | - | - | TBD |
| NEW | Anthony Mehfoud ES Renovation or Rebuild | 29 No Funding Source | - | - | - | - | - | - | - | TBD |
|  |  | Department Subtotal | 116,300,000 | 118,300,000 | 51,500,000 | 70,000,000 | 69,000,000 | 65,700,000 | 374,500,000 | 488,600,000 |
| Electoral Board |  |  |  |  |  |  |  |  |  |  |
| NEW | Voting Machines | 1 No Funding Source | - | - | 1,300,000 | - | 500,000 | - | 1,800,000 | - |
|  |  | Department Subtotal | - | - | 1,300,000 | - | 500,000 | - | 1,800,000 | - |
| Fire |  |  |  |  |  |  |  |  |  |  |
| 06366 | Firehouse 1 - Relocation and Construction | 12022 Bond Referendum | 3,774,000 | 3,774,000 | 16,203,000 | - | - | - | 19,977,000 | - |
| 06529 | Firehouse 11-Replacement and Construction | 22022 Bond Referendum | - | - | 3,150,000 | 16,829,000 | - | - | 19,979,000 | - |
| 08995 | Firehouse 14 - Addition and Renovation | 32022 Bond Referendum | - | - | - | 324,000 | 1,547,000 | - | 1,871,000 | - |
| 08994 | Firehouse 15 - Addition and Renovation | 42022 Bond Referendum | - | - | - | 336,000 | 1,678,000 | - | 2,014,000 | - |
| 08993 | Firehouse 16 - Addition and Renovation | 52022 Bond Referendum | - | - | - | - | 320,000 | 1,414,000 | 1,734,000 | - |
| 08992 | Firehouse 17 - Addition and Renovation | 62022 Bond Referendum | - | - | - | - | 376,000 | 1,893,000 | 2,269,000 | - |


| Project |  | Priority Source | $\begin{gathered} \text { Recommended } \\ \text { FY25 } \end{gathered}$ | $\begin{gathered} \text { Request } \\ \text { FY25 } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Request } \\ \text { FY26 } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Request } \\ \text { FY27 } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Request } \\ \text { FY28 } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Request } \\ \text { FY29 } \\ \hline \end{gathered}$ | Total Five Year | $\begin{gathered} \text { Beyond } \\ \text { FY29 } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| NEW | 195-Parham Road Corridor Firehouse - Building (new) | 7 No Funding Source | - | - | - | - | 4,492,000 | 22,471,000 | 26,963,000 | - |
| 06519 | Firehouse 4 -Relocation and Construction | 8 No Funding Source | - | - | - | - | - | - | - | 25,575,000 |
| NEW | Firehouse 2-Replacement and Construction | 9 No Funding Source | - | - | - | - | - | - | - | 26,589,000 |
| NEW | East End (Varina) Firehouse | 10 No Funding Source | - | - | - |  | - | - | - | 27,606,000 |
| NEW | Fire Logistics | 11 No Funding Source | - | - | - | - | - | - | - | 23,787,000 |
|  |  | Department Subtotal | 3,774,000 | 3,774,000 | 19,353,000 | 17,489,000 | 8,413,000 | 25,778,000 | 74,807,000 | 103,557,000 |
| General Services |  |  |  |  |  |  |  |  |  |  |
| 00572 | Core Facility Improvements | 1 General Fund | 4,418,000 | 9,355,000 | 9,125,000 | 5,345,000 | - | - | 23,825,000 | - |
| 09567 | Varina on the James | 2 General Fund | 700,000 | 700,000 | - |  |  | - | 700,000 | - |
| 08767 | County Buildings Restroom ADA Upgrades | 3 General Fund | 650,000 | 1,625,000 | 650,000 | 650,000 | 650,000 | 650,000 | 4,225,000 | - |
| NEW | CAM Fuel Site Upgrades | 4 General Fund | 1,500,000 | 3,000,000 | 3,000,000 | 3,000,000 | - | - | 9,000,000 | - |
| 06477 | Small Project Improvements and Renovations | 5 No Funding Source | - | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 1,500,000 | - |
| 01198 | Energy Management | 6 Capital Reserve | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 1,250,000 | - |
| 00425 | Roof Replacement and Rehabilitation | 7 General Fund | 2,732,000 | 3,550,000 | - |  | - | - | 3,550,000 | - |
| 06096 | Human Services Building Lobby Renovations | 8 Capital Reserve | 1,400,000 | 1,526,000 |  | - | - | - | 1,526,000 | - |
| 06103 | East End CAM Facility | 9 No Funding Source | - | 1,272,000 | 2,422,000 | 16,766,000 | - | - | 20,460,000 | - |
| 00375 | West Government Center Renovations | 10 No Funding Source | - | - | 1,911,000 | 1,701,000 | - | - | 3,612,000 | - |
|  |  | Department Subtotal | 11,650,000 | 21,578,000 | 17,658,000 | 28,012,000 | 1,200,000 | 1,200,000 | 69,648,000 | - |
| Information Technology |  |  |  |  |  |  |  |  |  |  |
| 06481 | Information Technology Projects | 1 General Fund | 2,000,000 | 1,748,952 | 3,802,725 | 1,986,939 | 2,505,754 | 995,393 | 11,039,763 | 8,346,861 |
| 00429 | Geographic Information System | 2 General Fund | 200,000 | 200,000 | 250,000 | 300,000 | 350,000 | 400,000 | 1,500,000 | 2,450,000 |
| 09185 | Enterprise Resource Planning System Replacement | 3 No Funding Source | - | - | 9,217,500 | - | 6,145,000 | - | 15,362,500 | - |
|  |  | Department Subtotal | 2,200,000 | 1,948,952 | 13,270,225 | 2,286,939 | 9,000,754 | 1,395,393 | 27,902,263 | 10,796,861 |
| Mental Health |  |  |  |  |  |  |  |  |  |  |
| 06662 | Woodman Road Expansion | 1 No Funding Source | - | - |  | - | 3,107,000 | 21,546,000 | 24,653,000 | - |
|  |  | Department Subtotal | - | - | - | - | 3,107,000 | 21,546,000 | 24,653,000 | - |
| Police |  |  |  |  |  |  |  |  |  |  |
| NEW | Animal Shelter Renovation | 1 Capital Reserve | 1,400,000 | 216,000 | 1,504,000 | - | - | - | 1,720,000 | - |
| NEW | Records Management System (RMS) | 2 No Funding Source | - | 250,000 | - | - | - | - | 250,000 | - |
| NEW | PSB Renovations | 3 No Funding Source | - | - | 771,000 | 6,058,000 | - | - | 6,829,000 | - |
| NEW | Police West Station | 4 No Funding Source | - | - | - | - | - | 18,095,000 | 18,095,000 | - |
|  |  | Department Subtotal | 1,400,000 | 466,000 | 2,275,000 | 6,058,000 | - | 18,095,000 | 26,894,000 | - |
| Public Library |  |  |  |  |  |  |  |  |  |  |
| 07034 | Tuckahoe Library Teen Area Relocation - First floor | 1 No Funding Source | - | 271,000 | 2,061,000 | - | - | - | 2,332,000 | - |
| 07033 | Twin Hickory Library Teen Area Relocation - First floor | 2 No Funding Source | - | - | 192,000 | 1,248,000 | - | - | 1,440,000 | - |
| NEW | North Park Library Adult/Teen Area Refresh | 3 No Funding Source | - | - | - | - | 3,602,000 | - | 3,602,000 | - |
|  |  | Department Subtotal | - | 271,000 | 2,253,000 | 1,248,000 | 3,602,000 | - | 7,374,000 | - |
| Public Safety |  |  |  |  |  |  |  |  |  |  |
| 09177 | Animal Adoption Center | 12022 Bond Referendum | 2,774,000 | 2,774,000 | 14,341,000 | - | - | - | 17,115,000 | - |
| 08991 | Tactical Training Facility | 22022 Bond Referendum | - | - | 3,000,000 | 15,000,000 | - | - | 18,000,000 | - |
|  |  | Department Subtotal | 2,774,000 | 2,774,000 | 17,341,000 | 15,000,000 | - | - | 35,115,000 | - |
| Public Utilities - Solid Waste |  |  |  |  |  |  |  |  |  |  |
| NEW | Springfield Road Landfill Flare Replacement | 1 Enterprise Fund | - | - | - | - | - | 200,000 | 200,000 | - |
| NEW | Springfield Landfill Transfer Station Floor Replacement | 2 Enterprise Fund | - | - | - | - | - | 500,000 | 500,000 | - |
| ( ${ }^{\text {Department Subtotal }}$ |  |  |  |  |  |  |  |  |  |  |


Capital Improvement Program Five Year Summary FY25 through FY29 Department Requests by Fiscal Year and Priority Number - Enterprise Fund - Fund 51


## Capital Improvement Program

Fiscal Years 2029-34
Projects Identified by Department
Capital Projects Fund

| Department | Project Name | Year | Cost |
| :---: | :---: | :---: | :---: |
| Education |  |  |  |
|  | Ruby F. Carver ES Renovation | FY30 | 27,500,000 |
|  | Elizabeth Holiday ES Renovation | FY30 | 26,400,000 |
|  | Three Chopt ES Renovation | FY30 | 21,000,000 |
|  | Dumbarton ES Renovation | FY30 | 35,700,000 |
|  | Hermitage HS Renovation | FY31 | 123,000,000 |
|  | Cashell Donahoe ES Renovation | FY31 | 26,300,000 |
|  | Glen Allen ES Renovation | FY32 | 30,000,000 |
|  | John Rolfe MS Renovation | FY32 | 74,500,000 |
|  | Mills E. Godwin HS Renovation | FY32 | 90,000,000 |
|  | Gayton ES Renovation | FY33 | 34,200,000 |
|  | Montrose ES Renovation | FY33 | TBD |
|  | Short Pump ES Renovation | FY33 | TBD |
|  | Varina ES Renovation | FY33 | TBD |
|  | Longdale ES Renovation | FY33 | TBD |
|  | Lakeside ES Renovation | FY34 | TBD |
|  | Glen Lea ES Renovation | FY34 | TBD |
|  | Anthony Mehfond ES Renovation | FY34 | TBD |
| Fire |  |  |  |
|  | Firehouse 4 - Relocation and Construction | FY30 | 25,575,000 |
|  | Firehouse 2 - Replacement and Construction | FY32 | 26,589,000 |
|  | East End Firehouse | FY33 | 27,606,000 |
|  | Fire Logistics | FY34 | 23,787,000 |
| Information Technology |  |  |  |
|  | Information Technology Projects |  | 8,346,861 |
|  | Geographic Information System |  | 2,450,000 |
| Public Works |  |  |  |
|  | Highway Interchanges Projects |  | 306,000,000 |
|  | Roadway Projects |  | 607,900,000 |
|  | Multimodal Projects |  | 149,500,000 |
| Recreation |  |  |  |
|  | Facility Rehab |  | 10,274,000 |
|  | Capital Maintenance - Turf/Infill |  | 7,000,000 |
| Sheriff |  |  |  |
|  | Jail East Special Housing Unit | FY30 | 46,299,497 |


|  | Enterprise Fund |  |
| :--- | ---: | ---: |
| Public Utilities | FY30 | $1,000,000$ |
|  | Gambles Mill FEB \& Emergency Generator | FY32 |
|  | Allen's Branch SPS Improvement \& FM | FY34 |
|  | Water Reclamation Facility Expansion | $43,000,000$ |
|  | Water Reclamation Facility Improvements | $15,000,000$ |
|  | Sewer Connections | $1,875,000$ |
| Sewer Line Extensions | $5,000,000$ |  |
| Sewer Line Rehabilitation | $25,000,000$ |  |
| Sewer Pump Station Improvements | $10,000,000$ |  |
| Sewer Relocations, Adjustments and Xings | $1,000,000$ |  |
| Plan Review and Inspection | $11,500,000$ |  |
| Sewer Sub-basin Area Wide Sewer Rehabilitation | $79,500,000$ |  |
| Shovel Ready Henrico Fund | $25,000,000$ |  |
| Water Reclamation Facility Flow Equalization Facility | $53,000,000$ |  |
| Water Connections | $1,000,000$ |  |
| Water Line Extension | $2,500,000$ |  |
| Water Line Rehabilitation | $42,000,000$ |  |
| Water Pumping Station Improvements | $5,000,000$ |  |
| Water Relocations, Adjustments and Xings | $1,000,000$ |  |
| Water Meters | $6,500,000$ |  |
| Water Treatment Facility Improvements | $1,000,000$ |  |
| Old Williamsburg Water Pumping Station | $3,000,000$ |  |

